BBA 111
Organisational Behaviour
S1 Day 2017
Dept of Marketing and Management

Contents

<table>
<thead>
<tr>
<th>Section</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Information</td>
<td>2</td>
</tr>
<tr>
<td>Learning Outcomes</td>
<td>2</td>
</tr>
<tr>
<td>Assessment Tasks</td>
<td>3</td>
</tr>
<tr>
<td>Delivery and Resources</td>
<td>4</td>
</tr>
<tr>
<td>Policies and Procedures</td>
<td>5</td>
</tr>
<tr>
<td>Graduate Capabilities</td>
<td>6</td>
</tr>
<tr>
<td>Changes from Previous Offering</td>
<td>9</td>
</tr>
<tr>
<td>Research and Practice, Global Contexts and</td>
<td></td>
</tr>
<tr>
<td>Sustainability</td>
<td>9</td>
</tr>
<tr>
<td>Changes since First Published</td>
<td>9</td>
</tr>
</tbody>
</table>
General Information

Unit convenor and teaching staff
Professor of Management and Organization
Alison Pullen
alison.pullen@mq.edu.au
Contact via alison.pullen@mq.edu.au
E4A Room 644
Thursday 1-2 and all other times by email

Yang Yang
yang.yang@mq.edu.au

Credit points
3

Prerequisites

Corequisites

Co-badged status

Unit description
Organisational behaviour considers how individuals behave in organisations. The unit provides an overview of major topics in organisational behaviour including: individual differences in people and their performance; motivation; culture and organisations; leadership; teams; power and politics in organisations; organisational change.

Important Academic Dates
Information about important academic dates including deadlines for withdrawing from units are available at http://students.mq.edu.au/student_admin/enrolmentguide/academicdates/

Learning Outcomes

1. To understand the political, social and cultural landscape in which organizations operate.
2. To critically explore the ways organizations behave.
3. To analyse the ways in which organizations influence people, and the ways in which people shape organizational behaviour.
4. To develop critical thinking and writing skills in organization behaviour.
## Assessment Tasks

<table>
<thead>
<tr>
<th>Name</th>
<th>Weighting</th>
<th>Due</th>
</tr>
</thead>
<tbody>
<tr>
<td>Class participation</td>
<td>20%</td>
<td>Tutorials 2-11</td>
</tr>
<tr>
<td>Critical summaries of reading</td>
<td>40%</td>
<td>weeks 6 &amp; 12</td>
</tr>
<tr>
<td>Essay</td>
<td>40%</td>
<td>13th June</td>
</tr>
</tbody>
</table>

### Class participation

**Due:** Tutorials 2-11  
**Weighting:** 20%

Assessment task 1 will reward participation in your tutorial groups. Attendance at tutorials are compulsory. This unit has been designed to develop learning incrementally, on a week by week basis. This will start in tutorial 2 and finish in tutorial 11 meaning that 2 marks per tutorial can be gained. Tutors will be responsible for awarding these marks. Attendance will be recorded in tutorials. Failure to attend tutorials will result in a zero participation mark being awarded.

This Assessment Task relates to the following Learning Outcomes:

- To understand the political, social and cultural landscape in which organizations operate.
- To critically explore the ways organizations behave.
- To analyse the ways in which organizations influence people, and the ways in which people shape organizational behaviour.
- To develop critical thinking and writing skills in organization behaviour.

### Critical summaries of reading

**Due:** weeks 6 & 12  
**Weighting:** 40%

Each week students are required to read the recommended research papers provided for discussion in each tutorial. Students will write a short critical summary of each paper. These commentaries will be handed in at the tutorials on week 6 (papers from tutorial 1-5) and 11 (papers from tutorials 6-10). The key aim of this task is to encourage reading, develop critical thinking skills and develop academic writing skills. The critical summaries should be word processed and no longer than 350 words. Students will write these commentaries on A4 paper.

No extensions will be granted. There will be a deduction of 10% of the total available marks made from the total awarded mark for each 24 hour period or part thereof that the submission is late (for example, 25 hours late in submission – 20% penalty). This penalty does not apply for...
cases in which an application for disruption of studies is made and approved. No submission will be accepted after solutions have been posted.

This Assessment Task relates to the following Learning Outcomes:

- To understand the political, social and cultural landscape in which organizations operate.
- To critically explore the ways organizations behave.
- To analyse the ways in which organizations influence people, and the ways in which people shape organizational behaviour.
- To develop critical thinking and writing skills in organization behaviour.

**Essay**

**Due:** 13th June  
**Weighting:** 40%

A 3,000 word essay (including references) will be set in lecture 3. Students will have a choice of two essays to choose from. Essays will be submitted electronically through Turnitin.

No extensions will be granted. There will be a deduction of 10% of the total available marks made from the total awarded mark for each 24 hour period or part thereof that the submission is late (for example, 25 hours late in submission – 20% penalty). This penalty does not apply for cases in which an application for disruption of studies is made and approved. No submission will be accepted after solutions have been posted.

This Assessment Task relates to the following Learning Outcomes:

- To understand the political, social and cultural landscape in which organizations operate.
- To critically explore the ways organizations behave.
- To analyse the ways in which organizations influence people, and the ways in which people shape organizational behaviour.
- To develop critical thinking and writing skills in organization behaviour.

**Delivery and Resources**

This unit has been designed to give students a foundation to organization behaviour. Lectures will be based on providing a historical overview of key features of organization behaviour, as well as highlighting the contemporary issues that exist for students of organization behaviour in the 21st century. Alongside acquiring knowledge of organization behaviour, the course has been designed to develop your critical thinking and writing skills.

Classes: 1 x 2 hour lecture and 1 x 1 hour tutorial each week, i.e 3 hours of class each week unless otherwise indicated in the lecture schedule. Classes may vary due to public holidays.

This is a research-led course. No textbook is required. However, if you really like reading textbooks and feel safe carrying one around, any basic organization behaviour texts will assist. However, please note that there are stark differences between the ways in which organization
behaviour as a subject is written about depending on the cultural location of the author. In other words, an American textbook is much different to a textbook written by an academic in Sweden. We will discuss this through the course.

All recommended readings will be provided for you through eReserve. Any additional materials used in the course will be loaded onto iLearn. The iLearn web address can be found here (https://iLearn.mq.edu.au). Your assessment depends on you reading these articles. All resources will be provided on the iLearn site on these sites and it is essential that you know how they work. Please seek help from IT support if you require IT assistance. Tutors and the unit convenor will use iLearn to communicate any changes in the course to you.

The final essay required requires you to research journal articles for the preparation of your essay. We will discuss this in lecture 3.

Failure to attend your tutorials will affect your marks. Lecture attendance is strongly recommended. Students who attend lectures and tutorials perform better than those who don't, and this unit prepares students for future studies.

To pass this unit, please complete the readings provided, think critically about the ideas and subjects covered in the course, and complete the coursework and essay to the best of your ability. The critical thinking and writing skills you acquire through the tutorials and the critical commentaries of the journal articles provides will prepare you for the final essay. We will discuss critical thinking and writing essays in the lectures. If you need further assistance please contact your tutor.

The link to the timetable can be found here: http://timetables.mq.edu.au.

You will need access to a computer to access the course materials and journal papers provided. You will need to word process your final essays.

Policies and Procedures

Macquarie University policies and procedures are accessible from Policy Central. Students should be aware of the following policies in particular with regard to Learning and Teaching:

Academic Honesty Policy http://mq.edu.au/policy/docs/academic_honesty/policy.html


Disruption to Studies Policy http://www.mq.edu.au/policy/docs/disruption_studies/policy.html The Disruption to Studies Policy is effective from March 3 2014 and replaces the Special Consideration Policy.

In addition, a number of other policies can be found in the Learning and Teaching Category of Policy Central.
Student Code of Conduct

Macquarie University students have a responsibility to be familiar with the Student Code of Conduct: [https://students.mq.edu.au/support/student_conduct/](https://students.mq.edu.au/support/student_conduct/)

Results

Results shown in iLearn, or released directly by your Unit Convenor, are not confirmed as they are subject to final approval by the University. Once approved, final results will be sent to your student email address and will be made available in eStudent. For more information visit [ask.mq.edu.au](http://ask.mq.edu.au).

Student Support

Macquarie University provides a range of support services for students. For details, visit [http://students.mq.edu.au/support/](http://students.mq.edu.au/support/)

Learning Skills

Learning Skills ([mq.edu.au/learningskills](http://mq.edu.au/learningskills)) provides academic writing resources and study strategies to improve your marks and take control of your study.

- Workshops
- StudyWise
- Academic Integrity Module for Students
- Ask a Learning Adviser

Student Enquiry Service

For all student enquiries, visit Student Connect at [ask.mq.edu.au](http://ask.mq.edu.au)

Equity Support

Students with a disability are encouraged to contact the [Disability Service](http://students.mq.edu.au/) who can provide appropriate help with any issues that arise during their studies.

IT Help

For help with University computer systems and technology, visit [http://www.mq.edu.au/about_us/offices_and_units/information_technology/help/](http://www.mq.edu.au/about_us/offices_and_units/information_technology/help/).

When using the University's IT, you must adhere to the [Acceptable Use of IT Resources Policy](http://www.mq.edu.au/about_us/offices_and_units/information_technology/help/). The policy applies to all who connect to the MQ network including students.

Graduate Capabilities

Socially and Environmentally Active and Responsible

We want our graduates to be aware of and have respect for self and others; to be able to work with others as a leader and a team player; to have a sense of connectedness with others and
country; and to have a sense of mutual obligation. Our graduates should be informed and active participants in moving society towards sustainability.

This graduate capability is supported by:

**Learning outcome**

- To understand the political, social and cultural landscape in which organizations operate.

**Effective Communication**

We want to develop in our students the ability to communicate and convey their views in forms effective with different audiences. We want our graduates to take with them the capability to read, listen, question, gather and evaluate information resources in a variety of formats, assess, write clearly, speak effectively, and to use visual communication and communication technologies as appropriate.

This graduate capability is supported by:

**Learning outcome**

- To develop critical thinking and writing skills in organization behaviour.

**Assessment tasks**

- Class participation
- Critical summaries of reading
- Essay

**Commitment to Continuous Learning**

Our graduates will have enquiring minds and a literate curiosity which will lead them to pursue knowledge for its own sake. They will continue to pursue learning in their careers and as they participate in the world. They will be capable of reflecting on their experiences and relationships with others and the environment, learning from them, and growing - personally, professionally and socially.

This graduate capability is supported by:

**Assessment task**

- Class participation

**Engaged and Ethical Local and Global citizens**

As local citizens our graduates will be aware of indigenous perspectives and of the nation's historical context. They will be engaged with the challenges of contemporary society and with knowledge and ideas. We want our graduates to have respect for diversity, to be open-minded, sensitive to others and inclusive, and to be open to other cultures and perspectives: they should have a level of cultural literacy. Our graduates should be aware of disadvantage and social justice, and be willing to participate to help create a wiser and better society.
This graduate capability is supported by:

**Learning outcome**

- To understand the political, social and cultural landscape in which organizations operate.

**Discipline Specific Knowledge and Skills**

Our graduates will take with them the intellectual development, depth and breadth of knowledge, scholarly understanding, and specific subject content in their chosen fields to make them competent and confident in their subject or profession. They will be able to demonstrate, where relevant, professional technical competence and meet professional standards. They will be able to articulate the structure of knowledge of their discipline, be able to adapt discipline-specific knowledge to novel situations, and be able to contribute from their discipline to inter-disciplinary solutions to problems.

This graduate capability is supported by:

**Learning outcomes**

- To understand the political, social and cultural landscape in which organizations operate.
- To critically explore the ways organizations behave.
- To analyse the ways in which organizations influence people, and the ways in which people shape organizational behaviour.
- To develop critical thinking and writing skills in organization behaviour.

**Assessment tasks**

- Class participation
- Critical summaries of reading
- Essay

**Critical, Analytical and Integrative Thinking**

We want our graduates to be capable of reasoning, questioning and analysing, and to integrate and synthesise learning and knowledge from a range of sources and environments; to be able to critique constraints, assumptions and limitations; to be able to think independently and systemically in relation to scholarly activity, in the workplace, and in the world. We want them to have a level of scientific and information technology literacy.

This graduate capability is supported by:

**Learning outcomes**

- To critically explore the ways organizations behave.
- To analyse the ways in which organizations influence people, and the ways in which people shape organizational behaviour.
- To develop critical thinking and writing skills in organization behaviour.
Assessment tasks

- Critical summaries of reading
- Essay

Changes from Previous Offering

This course has been redesigned to reflect staff expertise and to provide a contemporary approach to organization behaviour.

Research and Practice, Global Contexts and Sustainability

This unit draws on contemporary research conducted in business and management, including Professor Pullen's own research in the subject of organization studies, on the key themes and issues covered in this course. Contemporary journal articles, media resources and organizational materials will be used to work through the issues facing organizations. Of central importance is the ways in which students draw parallels between theory from the journal articles and organizational practices. This will be a key feature of the lectures. This unit studies organizations in different global contexts and draws on international research articles to do so. It is vital that students appreciate that the ways in which we study and understand organization behaviour is different in diverse global contexts. Running through this unit is a core focus on issues of in/equality and in/justice and how they relate to developing sustainable organizations.

Changes since First Published

<table>
<thead>
<tr>
<th>Date</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>23/02/2017</td>
<td>Minor changes to submission dates for assessment due to easter public holiday.</td>
</tr>
</tbody>
</table>