BUS 827
Entrepreneurship in Business
S1 Day 2017
Dept of Marketing and Management

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# General Information

Unit convenor and teaching staff
Unit Convenor
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Contact via email
By appointment Tuesdays 5-6pm

Moderator
Erik Lundmark
[erik.lundmark@mq.edu.au](mailto:erik.lundmark@mq.edu.au)

Erik Lundmark
[erik.lundmark@mq.edu.au](mailto:erik.lundmark@mq.edu.au)

Credit points
4

Prerequisites
BUS651 or ECON649 or MKTG696 or (admission to MLabQAmgt or MBiotech or MRadiopharmSc)

Corequisites

Co-badged status

Unit description
The purpose of this unit is to provide students with an understanding of the process that an entrepreneur employs to develop an idea into an opportunity and then into a thriving, valuable business. We will see how the application of sound principles of business strategy underpins the entrepreneurial process and is critical in achieving a successful outcome. Successful completion of this unit will provide students with knowledge and tools that will support them in their own entrepreneurial endeavours or equip them to contribute as part of an entrepreneurial team. The learning outcomes of this unit focus on applying the entrepreneurial process model to analyse entrepreneurs’ venture creation; understanding and practising idea generation and screening including opportunity analysis of trends, feasibility and competitive analysis; understanding the process of how to write up a feasibility analysis and business plan to launch the new venture successfully; and finally understanding the basics of entrepreneurial finance including the raising funds, financing for growth, financial evaluation of opportunities, and acquisition financing.
Important Academic Dates
Information about important academic dates including deadlines for withdrawing from units are available at http://students.mq.edu.au/student_admin/enrolmentguide/academicdates/

Learning Outcomes
1. Gain an understanding of the economic, technological, societal, and global dimensions of entrepreneurship.
2. Understand the relationships between personal goals, competencies, and experience to assess what they bring to all types of venture creation through entrepreneurship.
3. Understand the audiences, purposes, components and the processes of developing and evaluating business plans for new ventures.
4. Understand and appreciate the leadership skills necessary to successfully plan and launch a new venture in an established organization.
5. Consider how to monitor venture performance, manage growth, and sustain organisations.

Assessment Tasks

<table>
<thead>
<tr>
<th>Name</th>
<th>Weighting</th>
<th>Due</th>
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<tbody>
<tr>
<td>A1 Business Idea Generation</td>
<td>50%</td>
<td>Week 4, 8, 11 &amp; 12</td>
</tr>
<tr>
<td>A2: Case Study</td>
<td>50%</td>
<td>Wk 13</td>
</tr>
</tbody>
</table>

A1 Business Idea Generation
Due: **Week 4, 8, 11 & 12**
Weighting: **50%**

Group Tasks (25%)
- Business Proposal Report A1 (6-10 pages) due in Week 4 (in Class)
- Full Feasibility Report A1 due in Week 8 (25%)
  
  Hard Copy - In Class plus upload to Turnitin online by 11.59pm on due date

Individual Task (25%)
Students will be assigned specific components relating to the compiled final report to "Pitch" to potential investors in either Week 11 or 12. Students will be assessed individually based on their own work relating to the assessment criteria provided. The presentation will be followed by questions directed at each individual.
Hard Copy PP slides and cover sheet must be provided when presentation scheduled.

Criteria
As per the assessment guidelines on iLearn website

Late Submissions
No extensions will be granted unless otherwise approved. There will be a deduction of 10% of the total available marks made from the total awarded mark for each 24 hour period or part thereof that the submission is late (for example, 25 hours late in submission – 20% penalty). This penalty does not apply for cases in which an application for disruption of studies is made and approved. No submission will be accepted after solutions have been posted.

This Assessment Task relates to the following Learning Outcomes:
  • Understand the audiences, purposes, components and the processes of developing and evaluating business plans for new ventures.

A2: Case Study
Due: Wk 13
Weighting: 50%

Students will be provided with hard copy take home Case Study in Week 12. Students will be required to read the case and undertake research between Week 12 & 13. Attendance in Week 13 is compulsory. There will be 5 questions based on the case provided in the Week 13 class where students will respond under normal test (closed book) format. All materials in the unit including lectures, tutorials and assessments may be potentially examined in the case study. If a student fails to attend the Week 13 session no additional assessment will be available unless approved absence is granted. An alternative assessment will then be provided and submitted as a make-up assessment.

This Assessment Task relates to the following Learning Outcomes:
  • Gain an understanding of the economic, technological, societal, and global dimensions of entrepreneurship.
  • Understand the relationships between personal goals, competencies, and experience to assess what they bring to all types of venture creation through entrepreneurship.
  • Understand the audiences, purposes, components and the processes of developing and evaluating business plans for new ventures.
  • Understand and appreciate the leadership skills necessary to successfully plan and launch a new venture in an established organization.
  • Consider how to monitor venture performance, manage growth, and sustain organisations.
Delivery and Resources

Classes

• BUS827 incorporates the lecture and tutorial in one 3-hour session, classes may move between lecture and tutorial elements (including student presentations) in order to break-up the class and ensure an optimal learning environment.

• The timetable for classes can be found on the University web site at: [http://www.timetables.mq.edu.au/](http://www.timetables.mq.edu.au/)

• Attendance will be taken in the weekly classes. Medical certificates must be provided if you are not able to attend a class without incurring a penalty.

• You must attend at least 11 of the 13 weekly classes – failure to do so may affect your learning outcomes and performance in this Unit. Students are expected to arrive on time, and not to leave until the class ends. If you have a recurring problem that makes you late, or forces you to leave early, have the courtesy to discuss this with your lecturer/tutor.

• Students must be quiet during classes, unless of course when class participation is required. Students who disturb or disrupt in lectures and tutorial class will be asked to leave.

• Mobile phones must be turned OFF. No recordings of the seminars can be made without permission of the lecturer

Required and Recommended texts and/or materials

Prescribed text: Norman Scarborough

Title Essentials of Entrepreneurship and Small Business Management, Global Edition; ISBN 9780273787129; Published 09/01/2013

Published by Pearson Higher Ed USA, Pages 720, Format Paperback

This text is available for purchase at the Macquarie University Co-Op Bookshop. Additional readings and other materials, including PowerPoint slides for each lecture, will be placed on the unit webpage.

Recommended supplementary texts:

Technology Used and Required

- Students are required to learn how to use power point, word processing & iLearn course website. No recording devices are to be used by students to record lecture notes without the permission of the lecturer.
- Where indicated assignments must be submitted via Turnitin link provided.

Unit web page
The web page for this unit can be found at: http://ilearn.mq.edu.au

Teaching and Learning Strategy

- The unit is taught by lectures and tutorial activities with group discussions.
- Normally, there will be a lecture at the beginning of each class that will be used to present new concepts and tools that will contribute to students’ understanding of the subject area and assist you to complete assessment tasks. These lectures will be interactive and will use real life examples where possible. In order to prepare for these lectures, students are required to complete the chapter reading in the textbook in advance. These readings are set out in the week-by-week timetable that can be found in this section.

Supplementary Assessment
Supplementary assessments should be administered in the following circumstances only

- the provision of a further opportunity to successfully complete hurdle assessments,
- as the outcome of a Disruptions to Study notification,
- as the outcome of a Grade Appeal.

Academic Honesty
Students are expected to abide by the University’s Academic Honesty Policy.

Text-based work submitted by students for assessment will be subject to plagiarism detection software, such as Turnitin or similar approved software, unless otherwise approved.

Plagiarism detection methods are to be used on a routine basis to check student work or when plagiarism is suspected.

Electronic submission
Unless otherwise approved, all text-based assessment tasks will be submitted electronically using the University’s electronic learning management system.
Late submission
Late submissions will only be permitted when specified in the unit guide. Except in cases of an approved disruption to study notification, penalties for late submission of assessment where an extension has not been approved are to be consistently applied across all students enrolled in a coursework unit.

Retention of student work
All assessments worth 20% or greater are archived for benchmarking, calibration or grade review, for a period of six months unless otherwise approved.

Applications for reasonable adjustments
Applications for reasonable adjustments will be considered in accordance with the University’s Disability Policy.

Unit Schedule
Weekly Schedule
Please note that Units is a summary of the overall requirements for BUS827. The unit outline and Assessment Guide will be available on iLearn and must be read in conjunction in this Unit Guide

<table>
<thead>
<tr>
<th>Week</th>
<th>Date</th>
<th>Lecture Topic</th>
<th>Tutorial / Assessment</th>
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</thead>
<tbody>
<tr>
<td>1</td>
<td>3 March</td>
<td><strong>Introduction to Entrepreneurship Ch 1-2</strong></td>
<td>Unit Overview</td>
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<tr>
<td>2</td>
<td>10 March</td>
<td><strong>Profitability and Financial Management</strong></td>
<td>Kerin &amp; Peterson Ch. 2 Exercises: 1, 7 and 8</td>
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<td></td>
<td></td>
<td>· Productivity Measures</td>
<td>Team Formation - Intro. Feasibility Analysis Template</td>
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<td></td>
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<td>· Balanced Scorecard</td>
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<td></td>
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<td>· Financial Management</td>
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<td></td>
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<td>Kerin &amp; Peterson Ch. 2</td>
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<td></td>
<td></td>
<td>Scarborough Ch 11 &amp; 12</td>
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<tr>
<td>3</td>
<td>17 March</td>
<td><strong>Business models and Feasibility Analysis</strong></td>
<td>Team Workshop - Intro. Feasibility Analysis Template</td>
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<tr>
<td></td>
<td></td>
<td>Scarborough Ch 3</td>
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<tr>
<td>Date</td>
<td>Action</td>
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| 4 24 March | **Writing a Business Plan**  
Scarborough Ch 4  
Group Assessment (A1) Feasibility Report (6-10 pages) (Pass/Fail)  
Due Friday 24th March (In Class) |
| 5 31 March | **Unique Marketing Issues**  
Scarborough Ch 8  
Class Discussion & Case Analysis  
Team Workshop - Project Consultation |
| 6 7 April  | **Pricing**  
Scarborough Ch 10 |
| 7 14 April | **Legal Foundation and Building a New-Venture Team**  
Scarborough Ch 5 & Ch 16  
Class Discussion & Case Analysis  
Team Workshop - Project Consultation |
|           | **Semester Break 17th to 30th April**                                     |
| 8 5 May   | **Modes of Entry into Business**  
Franchising  
Scarborough Ch 6  
Buying an Existing business  
Scarborough Ch 7  
A1 (Group) Full Feasibility Analysis/  
Business Plan Report Due Friday 5 May (In class & Turnitin) (25%) |
| 9 12 May  | **Getting Funding or Financing**  
Scarborough Ch 13  
Class Discussion (Australian) Case Study – Flipsters  
http://www.youtube.com/watch?v=k--RomhROyQ&feature=related  
http://www.youtube.com/watch?v=AAuYyrKZcj4&feature=related  
http://www.youtube.com/watch?v=VQ8lzhon4zc&feature=related |
Learning and Teaching Activities

Personal Readings
Textbooks, journal articles and on-line materials

Lectures
Lectures from staff and guest lecturers

Workshops
Participation in problem solving workshops

Policies and Procedures
Macquarie University policies and procedures are accessible from Policy Central. Students should be aware of the following policies in particular with regard to Learning and Teaching:


In addition, a number of other policies can be found in the Learning and Teaching Category of Policy Central.

**Student Code of Conduct**

Macquarie University students have a responsibility to be familiar with the Student Code of Conduct: [https://students.mq.edu.au/support/student_conduct/](https://students.mq.edu.au/support/student_conduct/)

**Results**

Results shown in iLearn, or released directly by your Unit Convenor, are not confirmed as they are subject to final approval by the University. Once approved, final results will be sent to your student email address and will be made available in eStudent. For more information visit [ask.mq.edu.au](http://ask.mq.edu.au).

TO PASS THIS UNIT : ASSESSMENTS: In order to pass this course students must attempt ALL assessment tasks and achieve at least a 50% mark overall.

**Student Support**

Macquarie University provides a range of support services for students. For details, visit [http://students.mq.edu.au/support/](http://students.mq.edu.au/support/)

**Learning Skills**

Learning Skills ([mq.edu.au/learningskills](http://mq.edu.au/learningskills)) provides academic writing resources and study strategies to improve your marks and take control of your study.

- Workshops
- StudyWise
- Academic Integrity Module for Students
- Ask a Learning Adviser

**Student Enquiry Service**

For all student enquiries, visit Student Connect at [ask.mq.edu.au](http://ask.mq.edu.au)

**Equity Support**

Students with a disability are encouraged to contact the [Disability Service](http://students.mq.edu.au/support/) who can provide appropriate help with any issues that arise during their studies.

**IT Help**

For help with University computer systems and technology, visit [http://www.mq.edu.au/about_us/offices_and_units/information_technology/help/](http://www.mq.edu.au/about_us/offices_and_units/information_technology/help/).

When using the University's IT, you must adhere to the [Acceptable Use of IT Resources Policy](http://www.mq.edu.au/about_us/offices_and_units/information_technology/help/). The policy applies to all who connect to the MQ network including students.
Graduate Capabilities

PG - Discipline Knowledge and Skills

Our postgraduates will be able to demonstrate a significantly enhanced depth and breadth of knowledge, scholarly understanding, and specific subject content knowledge in their chosen fields.

This graduate capability is supported by:

Learning outcomes

- Gain an understanding of the economic, technological, societal, and global dimensions of entrepreneurship.
- Understand the relationships between personal goals, competencies, and experience to assess what they bring to all types of venture creation through entrepreneurship.
- Understand the audiences, purposes, components and the processes of developing and evaluating business plans for new ventures.
- Consider how to monitor venture performance, manage growth, and sustain organisations.

Assessment tasks

- A1 Business Idea Generation
- A2: Case Study

Learning and teaching activities

- Textbooks, journal articles and on-line materials
- Lectures from staff and guest lecturers
- Participation in problem solving workshops

PG - Critical, Analytical and Integrative Thinking

Our postgraduates will be capable of utilising and reflecting on prior knowledge and experience, of applying higher level critical thinking skills, and of integrating and synthesising learning and knowledge from a range of sources and environments. A characteristic of this form of thinking is the generation of new, professionally oriented knowledge through personal or group-based critique of practice and theory.

This graduate capability is supported by:

Assessment tasks

- A1 Business Idea Generation
- A2: Case Study
Learning and teaching activities

- Textbooks, journal articles and on-line materials
- Lectures from staff and guest lecturers

PG - Research and Problem Solving Capability

Our postgraduates will be capable of systematic enquiry; able to use research skills to create new knowledge that can be applied to real world issues, or contribute to a field of study or practice to enhance society. They will be capable of creative questioning, problem finding and problem solving.

This graduate capability is supported by:

Learning outcomes

- Understand the relationships between personal goals, competencies, and experience to assess what they bring to all types of venture creation through entrepreneurship.
- Understand the audiences, purposes, components and the processes of developing and evaluating business plans for new ventures.
- Consider how to monitor venture performance, manage growth, and sustain organisations.

Assessment tasks

- A1 Business Idea Generation
- A2: Case Study

Learning and teaching activities

- Textbooks, journal articles and on-line materials
- Lectures from staff and guest lecturers
- Participation in problem solving workshops

PG - Effective Communication

Our postgraduates will be able to communicate effectively and convey their views to different social, cultural, and professional audiences. They will be able to use a variety of technologically supported media to communicate with empathy using a range of written, spoken or visual formats.

This graduate capability is supported by:

Learning outcomes

- Gain an understanding of the economic, technological, societal, and global dimensions of entrepreneurship.
• Understand the relationships between personal goals, competencies, and experience to assess what they bring to all types of venture creation through entrepreneurship.
• Understand the audiences, purposes, components and the processes of developing and evaluating business plans for new ventures.
• Understand and appreciate the leadership skills necessary to successfully plan and launch a new venture in an established organization.
• Consider how to monitor venture performance, manage growth, and sustain organisations.

Assessment task
• A2: Case Study

Learning and teaching activity
• Participation in problem solving workshops

Global Contexts & Sustainability
The unit introduces prominent theories in the disciplines of Business Strategy and Entrepreneurial thinking and offers students opportunities to apply the disciplinary knowledge in the context of a challenging (global) business environment. The sustainability context: The unit introduces well-established theories and opportunities to explore corporate governance and business ethics that have important implications for entrepreneurial behavior and societal sustainability.

Research and Practice
Both the Business Plan and Case Study assessments require students to conduct original research which involves the collection and analysis of information from a wide range of sources including academic journals, business magazines, newspapers and other media outlets.