



G MBA8012

Be Global

Coursera term 6, Fully online/virtual 2020

Department of Management

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Disclaimer

Macquarie University has taken all reasonable measures to ensure the information in this publication is accurate and up-to-date. However, the information may change or become out-dated as a result of change in University policies, procedures or rules. The University reserves the right to make changes to any information in this publication without notice. Users of this publication are advised to check the website version of this publication [or the relevant faculty or department] before acting on any information in this publication.

Notice

As part of [Phase 3 of our return to campus plan](#), most units will now run tutorials, seminars and other small group learning activities on campus for the second half-year, while keeping an online version available for those students unable to return or those who choose to continue their studies online.

To check the availability of face-to-face and online activities for your unit, please go to [timetable viewer](#). To check detailed information on unit assessments visit your unit's iLearn space or consult your unit convenor.

General Information

Unit convenor and teaching staff

Unit Convenor

Gareth Jude

gareth.jude@mq.edu.au

Credit points

5

Prerequisites

Admission to GMBA

Corequisites

Co-badged status

Unit description

Globalisation has fundamentally transformed the business landscape. Rapid changes in emerging economies present a number of implications for doing business. This unit enables students to develop and evaluate strategies for operating and competing on a global scale. It explores a range of factors such as global supply chain risk management, offshoring, and supplier selection. Students will also develop a strategic perspective on international business by understanding the design of logistics networks in different countries, as well as the importance of cultural diversification on the broader ecosystem. The unit examines questions such as: How should a global supply chain and its operations be managed? How can global supply chains ensure continuity of operations in light of various internal and external sources of disruptions? What are the main criteria to be considered for offshoring part of their operations to a different geographical location? What is the strategic logic that should inform such decisions, and what are the main risks to manage? And how do you decide which international markets to enter or avoid? Are cultural differences still an important consideration, and, if so, how do you manage them?

Important Academic Dates

Information about important academic dates including deadlines for withdrawing from units are available at <https://www.mq.edu.au/study/calendar-of-dates>

Learning Outcomes

On successful completion of this unit, you will be able to:

ULO1: Develop sound strategies for global supply chain management

ULO2: Analyse the key drivers of global supply chain effectiveness

ULO3: Create supply chain networks that are aligned with supply chain and business strategy of the firm

ULO4: Apply established theories in identifying the critical success factors, pitfalls, and risks of global supply chain management

ULO5: Evaluate the sustainability of global supply chain operations

General Assessment Information

Submission

You will submit your assessment tasks via your online unit on Coursera.

For individual submissions, please use the following naming convention for your file:

lastname-firstname-GMBAxxx-A1.*

lastname-firstname-GMBAxxx-A2.*

For group submissions, please use the following naming convention for your file:

team-number-GMBAxxx-A1.*

team-number-GMBAxxx-A2.*

Extensions

Please note that no extensions will be granted. There will be a deduction of 10% of the total available marks made from the total awarded mark for each 24 hour period or part thereof that the submission is late (for example, 25 hours late in submission = 20% penalty). This penalty does not apply for cases in which an application for special consideration is made and approved.

For any questions regarding your assignment submission or to apply for special consideration, please send an email to globalmba.support@mq.edu.au.

Formatting instructions

These instructions pertain only to written assignments. In the case of other formats (e.g., slide decks) specific formatting instructions may apply. Written assignments should be in 11 point Arial font with 1.5 line spacing. Each page of the report should be numbered and have at minimum 2.5 cm margins from the left and right edges and top and bottom of the page. The word count is strictly enforced. The actual word length of the document, not including references or appendices, should be clearly stated on the title page of the report. Written assignments should have the following structure:

1. A title page with the question, your student name and student number, word count of the text

2. The body of the report structured with paragraphs and with appropriate headings and citations, with page numbers.
3. Complete reference list of material cited in the text.

Referencing

Please use the American Psychological Association (APA) 6th edition reference style. This means that when referring to an article or book etc, you indicate the author's name followed by the year of publication (Jones, 1989). For multiple authors include all names (Jones, Smith, & Wilson, 1990). If you use a direct quote put the quoted words in "quotation marks" and include the page number with the reference (Jones, 1989, p. 76). A reference list should be presented in alphabetical order at the end of the paper. Further information on APA style is available at <http://li.bguides.mq.edu.au/content.php?pid=85232&sid=634282>

Commercial in Confidence

Please note that you must not disclose any information marked 'Commercial in Confidence' without permission from the party who supplied it (e.g., your current or previous employer, customers, etc.).

Assessment Tasks

Name	Weighting	Hurdle	Due
Diagnostic Framework - Individual	40%	No	9 Nov 2020, 11:59pm (AEDT)
Supply Chain Evaluation - Group	60%	No	2 Dec 2020, 11:59pm (AEDT)

Diagnostic Framework - Individual

Assessment Type ¹: Report

Indicative Time on Task ²: 10 hours

Due: **9 Nov 2020, 11:59pm (AEDT)**

Weighting: **40%**

Length: max 1,500 words (excl. references) + 200 words learning reflection

Format: Written report

Task: In this assignment, you will be asked to deliver a high level assessment of the supply chain design for a major international retailer.

On successful completion you will be able to:

- Develop sound strategies for global supply chain management

- Create supply chain networks that are aligned with supply chain and business strategy of the firm

Supply Chain Evaluation - Group

Assessment Type ¹: Report

Indicative Time on Task ²: 14 hours

Due: **2 Dec 2020, 11:59pm (AEDT)**

Weighting: **60%**

Length: Team report: 2,500-3,000 words (excl. references)

Format: Individual reflection: max 500 words (incl. peer evaluation)

Task: In teams of 3-4 students, you will: (i) prepare a 2,500 words word report evaluating a real-life supply chain (team submission) (ii) compose a 500 word reflection on learning (individual submission)

On successful completion you will be able to:

- Develop sound strategies for global supply chain management
- Analyse the key drivers of global supply chain effectiveness
- Create supply chain networks that are aligned with supply chain and business strategy of the firm
- Apply established theories in identifying the critical success factors, pitfalls, and risks of global supply chain management
- Evaluate the sustainability of global supply chain operations

¹ If you need help with your assignment, please contact:

- the academic teaching staff in your unit for guidance in understanding or completing this type of assessment
- the [Writing Centre](#) for academic skills support.

² Indicative time-on-task is an estimate of the time required for completion of the assessment task and is subject to individual variation

Delivery and Resources

Required text

There is no required textbook for this unit. Please refer to the weekly required readings in your online unit. All readings are available via the Macquarie University library and do not need to be purchased separately.

Delivery method

This unit will be delivered entirely online via the Coursera Learning Management System. Access to a personal computer is required to access the resources and learning materials on Coursera.

Unit Schedule

For this unit, Live Events (via the web conferencing software Zoom) will take place once a week starting in Week 1 and ending in Week 6. The links to the events are available via **Live Events** in the online unit. Students are strongly advised to attend the Live Events. Recordings of the live events will be made available within 24 hours of the event and can be accessed via **Resources** in the online unit.

Attending the Live Event each week is an opportunity to engage with the unit content, your Unit Convenor and classmates. Students are encouraged to complete specified Live Event preparation learning activities prior to each scheduled Live Event in order to get the most value out of these sessions.

Please note: The teaching schedule is subject to change. Please refer to your online unit for the latest schedule.

Week	Live Events	Assessments
1	Webinar: Tuesday 27 Oct 2020, 8-9am (AEDT)	
2	Webinar: Tuesday 3 Nov 2020, 8-9am (AEDT)	
3	Webinar: Tuesday 10 Nov 2020, 8-9am (AEDT)	A1 due: 9 Nov 2020, 11:59pm (AEDT)
4	Webinar: Tuesday 17 Nov 2020, 8-9am (AEDT)	
5	Webinar: Tuesday 24 Nov 2020, 8-9am (AEDT)	
6	Webinar: Tuesday 1 Dec 2020, 8-9am (AEDT)	A2 due: 2 Dec 2020, 11:59pm (AEDT)

Policies and Procedures

Macquarie University policies and procedures are accessible from [Policy Central \(https://staff.mq.edu.au/work/strategy-planning-and-governance/university-policies-and-procedures/policy-central\)](https://staff.mq.edu.au/work/strategy-planning-and-governance/university-policies-and-procedures/policy-central). Students should be aware of the following policies in particular with regard to Learning and Teaching:

- [Academic Appeals Policy](#)
- [Academic Integrity Policy](#)
- [Academic Progression Policy](#)
- [Assessment Policy](#)
- [Fitness to Practice Procedure](#)
- [Grade Appeal Policy](#)
- [Complaint Management Procedure for Students and Members of the Public](#)

- [Special Consideration Policy](#) (**Note:** The Special Consideration Policy is effective from 4 December 2017 and replaces the Disruption to Studies Policy.)

Students seeking more policy resources can visit the [Student Policy Gateway](https://students.mq.edu.au/support/study/student-policy-gateway) (<https://students.mq.edu.au/support/study/student-policy-gateway>). It is your one-stop-shop for the key policies you need to know about throughout your undergraduate student journey.

If you would like to see all the policies relevant to Learning and Teaching visit [Policy Central](http://staff.mq.edu.au/work/strategy-planning-and-governance/university-policies-and-procedures/policy-central) (<http://staff.mq.edu.au/work/strategy-planning-and-governance/university-policies-and-procedures/policy-central>).

Student Code of Conduct

Macquarie University students have a responsibility to be familiar with the Student Code of Conduct: <https://students.mq.edu.au/study/getting-started/student-conduct>

Results

Results published on platform other than [eStudent](#), (eg. iLearn, Coursera etc.) or released directly by your Unit Convenor, are not confirmed as they are subject to final approval by the University. Once approved, final results will be sent to your student email address and will be made available in [eStudent](#). For more information visit ask.mq.edu.au or if you are a Global MBA student contact globalmba.support@mq.edu.au

Student Support

Macquarie University provides a range of support services for students. For details, visit <http://students.mq.edu.au/support/>

Learning Skills

Learning Skills (mq.edu.au/learningskills) provides academic writing resources and study strategies to help you improve your marks and take control of your study.

- [Getting help with your assignment](#)
- [Workshops](#)
- [StudyWise](#)
- [Academic Integrity Module](#)

The Library provides online and face to face support to help you find and use relevant information resources.

- [Subject and Research Guides](#)
- [Ask a Librarian](#)

Student Services and Support

Students with a disability are encouraged to contact the [Disability Service](#) who can provide appropriate help with any issues that arise during their studies.

Student Enquiries

For all student enquiries, visit Student Connect at ask.mq.edu.au

If you are a Global MBA student contact globalmba.support@mq.edu.au

IT Help

For help with University computer systems and technology, visit http://www.mq.edu.au/about_us/offices_and_units/information_technology/help/.

When using the University's IT, you must adhere to the [Acceptable Use of IT Resources Policy](#). The policy applies to all who connect to the MQ network including students.