



MGMT3001

Global Business Strategy

Session 2, Special circumstance 2020

Department of Management

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Notice

As part of [Phase 3 of our return to campus plan](#), most units will now run tutorials, seminars and other small group learning activities on campus for the second half-year, while keeping an online version available for those students unable to return or those who choose to continue their studies online.

To check the availability of face-to-face and online activities for your unit, please go to [timetable viewer](#). To check detailed information on unit assessments visit your unit's iLearn space or consult your unit convenor.

General Information

Unit convenor and teaching staff

Associate Professor Yue Wang

yue.wang@mq.edu.au

Credit points

10

Prerequisites

20cp at 2000 level or above including BUS202 or MGMT2002

Corequisites

10cp from BUS or BBA or MGMT units at 3000 level

Co-badged status

Unit description

This unit introduces a set of strategic management concepts and ideas to examine the key business policy decisions in managing an international business including: sources of competitive advantage in international competition; foreign market expansion strategies; international strategic alliances; global competitive dynamics; product and geographic diversification strategies; multinational organisational structures; and international corporate governance systems. By the end of the unit students should have an advanced understanding of the principles of developing a strategy for an international business as well the key factors that the firm must consider in respect of its external environment. Students are expected to critically apply the theoretical principles and concepts developed in this unit to solve real-world business problems through the use of the latest case studies, class debates/discussions, and presentations throughout the semester.

Important Academic Dates

Information about important academic dates including deadlines for withdrawing from units are available at <https://www.mq.edu.au/study/calendar-of-dates>

Learning Outcomes

On successful completion of this unit, you will be able to:

ULO1: Develop an advanced understanding of the key theoretical principles and concepts in strategic management and their implications for international business

ULO2: Evaluate and synthesise a variety of theoretical concepts and principles and critically apply them to solve key strategic problems and issues in global business

ULO3: Produce and deliver a persuasive and critical analysis in reflective writing and oral presentation for cases/issues related to global business strategy, both individually and in a team

General Assessment Information

Late Assessments must also be submitted through Turnitin. No extensions will be granted. There will be a **deduction of 10%** of the total available marks made from the total awarded mark for each **24 hour period** or part thereof that the submission is late (for example, 25 hours late in submission incurs a 40% penalty). Late submissions will be accepted up to 96 hours after the due date and time.

This penalty does not apply for cases in which an application for [Special Consideration](#) is made and approved. Note: applications for [Special Consideration Policy](#) must be made within 5 (five) business days of the due date and time.

Assessment Tasks

Name	Weighting	Hurdle	Due
<u>Essay</u>	30%	No	Week 9
<u>Case study</u>	30%	No	Weeks 7 - 13
<u>Problem Solving Analysis</u>	40%	No	Weeks 13

Essay

Assessment Type ¹: Essay

Indicative Time on Task ²: 20 hours

Due: **Week 9**

Weighting: **30%**

The assessment requires students to conduct original research on a prescribed assignment question, which involves the collection and critical analysis of information from a range of sources, including academic journals, business magazines, newspapers and other media outlets. Students should search the information (e.g. newspapers and other media outlets) relevant to the case and analyse the case question through reference to relevant concepts and frameworks introduced in the unit. The essay should be up to 2000 words.

On successful completion you will be able to:

- Evaluate and synthesise a variety of theoretical concepts and principles and critically apply them to solve key strategic problems and issues in global business
- Produce and deliver a persuasive and critical analysis in reflective writing and oral presentation for cases/issues related to global business strategy, both individually and in

a team

Case study

Assessment Type ¹: Presentation

Indicative Time on Task ²: 20 hours

Due: **Weeks 7 - 13**

Weighting: **30%**

The assessment requires students to work in team on a case study. The assessment helps students to develop team-work capability that mirrors the real-world business decision-making environment. The group presentation requires students to search information (e.g. journals, newspapers and other media outlets) relevant to their presentation case topics and critically apply relevant concepts and frameworks introduced in the unit to solve the problems prescribed by the case study questions. Students will deliver their case analysis and answers in the format of oral presentation.

On successful completion you will be able to:

- Evaluate and synthesise a variety of theoretical concepts and principles and critically apply them to solve key strategic problems and issues in global business
- Produce and deliver a persuasive and critical analysis in reflective writing and oral presentation for cases/issues related to global business strategy, both individually and in a team

Problem Solving Analysis

Assessment Type ¹: Case study/analysis

Indicative Time on Task ²: 15 hours

Due: **Weeks 13**

Weighting: **40%**

The assessment requires students to demonstrate an advanced understanding of the key theoretical principles and concepts introduced in the unit and apply most relevant concepts and models to solve strategic problems and issues in international business context. The word limit is up to 2,500.

On successful completion you will be able to:

- Develop an advanced understanding of the key theoretical principles and concepts in strategic management and their implications for international business
- Evaluate and synthesise a variety of theoretical concepts and principles and critically apply them to solve key strategic problems and issues in global business

¹ If you need help with your assignment, please contact:

- the academic teaching staff in your unit for guidance in understanding or completing this type of assessment
- the [Writing Centre](#) for academic skills support.

² Indicative time-on-task is an estimate of the time required for completion of the assessment task and is subject to individual variation

Delivery and Resources

Required Text	<p>There is no prescribed textbook for the unit. But students MUST purchase Unit Reader from bookshop. Throughout this course students are expected to read all materials in the Unit Reader. Additional reading material may be provided in the lectures. To enhance your knowledge, students are strongly recommended to look at the following publications.</p> <p>Recommended books:</p> <ul style="list-style-type: none">• Besanko, D., Dranove, D., S. Schaefer, and M. Shanley, 2016. Economics of Strategy, 7th edition, New York: John Wiley & Sons, Inc. (or new editions)• Peng, M., 2017. Global Strategy, 4th edition, Cengage Learning. (or new editions) <p>Recommended journals:</p> <ul style="list-style-type: none">• Journal of International Business Studies• Journal of World Business• Journal of International Management• International Business Review• Management International Review• Asia Pacific Journal of Management
Unit Web Page	The web page for this unit can be found at: https://ilearn.mq.edu.au/login/
Technology Used and Required	<p>Students are required to have access to a personal computer and familiarise themselves with iLearn (https://ilearn.mq.edu.au/login/).</p> <p>iLearn will be used to post lecture slides, assessment details, student grades and as a means of communication between staff members and students.</p>
Delivery Format and Other Details	The timetable for classes can be found on the University web site at: http://www.timetables.mq.edu.au/
Recommended readings	Recommended readings are provided via the links on the iLearn Unit page
Inherent Requirements	None

Unit Schedule

Please see iLearn

Policies and Procedures

Macquarie University policies and procedures are accessible from [Policy Central](https://staff.mq.edu.au/work/strategy-planning-and-governance/university-policies-and-procedures/policy-centr) (<https://staff.mq.edu.au/work/strategy-planning-and-governance/university-policies-and-procedures/policy-centr>)

al). Students should be aware of the following policies in particular with regard to Learning and Teaching:

- [Academic Appeals Policy](#)
- [Academic Integrity Policy](#)
- [Academic Progression Policy](#)
- [Assessment Policy](#)
- [Fitness to Practice Procedure](#)
- [Grade Appeal Policy](#)
- [Complaint Management Procedure for Students and Members of the Public](#)
- [Special Consideration Policy](#) (**Note:** *The Special Consideration Policy is effective from 4 December 2017 and replaces the Disruption to Studies Policy.*)

Students seeking more policy resources can visit the [Student Policy Gateway](https://students.mq.edu.au/support/study/student-policy-gateway) (<https://students.mq.edu.au/support/study/student-policy-gateway>). It is your one-stop-shop for the key policies you need to know about throughout your undergraduate student journey.

If you would like to see all the policies relevant to Learning and Teaching visit [Policy Central](http://staff.mq.edu.au/work/strategy-planning-and-governance/university-policies-and-procedures/policy-central) (<http://staff.mq.edu.au/work/strategy-planning-and-governance/university-policies-and-procedures/policy-central>).

Student Code of Conduct

Macquarie University students have a responsibility to be familiar with the Student Code of Conduct: <https://students.mq.edu.au/study/getting-started/student-conduct>

Results

Results published on platform other than [eStudent](#), (eg. iLearn, Coursera etc.) or released directly by your Unit Convenor, are not confirmed as they are subject to final approval by the University. Once approved, final results will be sent to your student email address and will be made available in [eStudent](#). For more information visit ask.mq.edu.au or if you are a Global MBA student contact globalmba.support@mq.edu.au

Student Support

Macquarie University provides a range of support services for students. For details, visit <http://students.mq.edu.au/support/>

Learning Skills

Learning Skills (mq.edu.au/learningskills) provides academic writing resources and study strategies to help you improve your marks and take control of your study.

- [Getting help with your assignment](#)
- [Workshops](#)
- [StudyWise](#)
- [Academic Integrity Module](#)

The Library provides online and face to face support to help you find and use relevant information resources.

- [Subject and Research Guides](#)
- [Ask a Librarian](#)

Student Services and Support

Students with a disability are encouraged to contact the [Disability Service](#) who can provide appropriate help with any issues that arise during their studies.

Student Enquiries

For all student enquiries, visit Student Connect at ask.mq.edu.au

If you are a Global MBA student contact globalmba.support@mq.edu.au

IT Help

For help with University computer systems and technology, visit http://www.mq.edu.au/about_us/offices_and_units/information_technology/help/.

When using the University's IT, you must adhere to the [Acceptable Use of IT Resources Policy](#). The policy applies to all who connect to the MQ network including students.