

# **ACCG8228**

# CA - Strategy, Performance and Financial Modelling

Session 1, In person-scheduled-weekday, North Ryde 2024

Department of Accounting and Corporate Governance

# Contents

General Information	2
Learning Outcomes	3
General Assessment Information	3
Assessment Tasks	4
Delivery and Resources	6
Unit Schedule	6
Policies and Procedures	7
Changes since First Published	9

#### Disclaimer

Macquarie University has taken all reasonable measures to ensure the information in this publication is accurate and up-to-date. However, the information may change or become out-dated as a result of change in University policies, procedures or rules. The University reserves the right to make changes to any information in this publication without notice. Users of this publication are advised to check the website version of this publication [or the relevant faculty or department] before acting on any information in this publication.

# **General Information**

Unit convenor and teaching staff Unit Convenor, Strategy Lecturer James Hazelton james.hazelton@mq.edu.au Contact via Email Refer iLearn

Financial Modelling Lecturer Carl Shen carl.shen@mq.edu.au Contact via Email Refer iLearn

Unit Moderator Amy Tung manamy.tung@mq.edu.au Contact via Email

Credit points 10

Prerequisites Admission to MProfAccg and (ACCG6011 and ACCG6014 and ACST6003 and ECON6049)

Corequisites

Co-badged status

Unit description

In this unit, students will combine their technical and professional expertise with practical financial modelling approaches, enabling you to contribute to solving business problems and marking business decisions. Students will explore best practice financial modelling principles and develop the skills and knowledge to prepare robust, flexible and transparent financial models.

In addition, students will be able to contribute and add value to strategy development process through the application of business acumen and financial skills, providing key insights to evaluate, adapt and design organisational strategy. Students will also create measurement frameworks that monitor strategic performance on an ongoing basis and develop the skills required to present strategy in ways that influence decision making and gain stakeholder support.

#### Important Academic Dates

Information about important academic dates including deadlines for withdrawing from units are available at https://www.mq.edu.au/study/calendar-of-dates

## **Learning Outcomes**

On successful completion of this unit, you will be able to:

**ULO1:** Apply technical and professional expertise to analyse how financial modelling can contribute to business decisions.

**ULO2:** Analyse and critically evaluate existing financial models to determine their ability to produce a desired or intended result.

**ULO3:** Apply best practice financial modelling principles and professional judgement when designing and developing financial models

**ULO4:** Advise on the development of strategy to enhance stakeholder value in changing environments.

**ULO5:** Critically review and adopt an organisation's existing strategy to take advantage of opportunities for improvement and create a measurement framework to monitor an organisation's strategic performance.

**ULO6:** Effective communicate recommendations to key stakeholders to support strategic proposals.

# **General Assessment Information**

#### **Unit Description**

In this unit, students will combine their technical and professional expertise with practical financial modelling approaches, enabling you to contribute to solving business problems and marking business decisions. Students will explore best practice financial modelling principles and develop the skills and knowledge to prepare robust, flexible and transparent financial models.

In addition, students will be able to contribute and add value to strategy development process through the application of business acumen and financial skills, providing key insights to evaluate, adapt and design organisational strategy. Students will also create measurement frameworks that monitor strategic performance on an ongoing basis and develop the skills required to present strategy in ways that influence decision making and gain stakeholder support.

**Pre-requisites** 

Admission to MProfAccg and (ACCG6011 and ACCG6014 and ACST6003 and ECON6049)

NB: Students must successfully complete CA - Ethics and Business module prior to enrolling in this unit. Students should directly enroll in the Ethics and Business module directly with CA ANZ.

# Assessment Tasks

Name	Weighting	Hurdle	Due
Written assignment and recorded presentation (Financial Modelling)	35%	Yes	5th June
CA - Written submission and pre-recorded presentation (Strategy and performance)	35%	Yes	12th June
MQ Final Exam	30%	No	17th June

# Written assignment and recorded presentation (Financial Modelling)

Assessment Type <sup>1</sup>: Case study/analysis Indicative Time on Task <sup>2</sup>: 20 hours Due: **5th June** Weighting: **35% This is a hurdle assessment task (see <u>assessment policy</u> for more information on hurdle assessment tasks)** 

Candidates will review a case study of an organisation facing a decision. Candidates will use case study data and information to scope, design and build a working financial model according to best practice standards, record and submit a video presentation to present and explain their financial model to an identified stakeholder, and communicate written insights based on the financial model that they built.

On successful completion you will be able to:

- Apply technical and professional expertise to analyse how financial modelling can contribute to business decisions.
- Apply best practice financial modelling principles and professional judgement when designing and developing financial models

# CA - Written submission and pre-recorded presentation

# (Strategy and performance)

Assessment Type 1: Case study/analysis Indicative Time on Task 2: 20 hours Due: **12th June** Weighting: **35% This is a hurdle assessment task (see <u>assessment policy</u> for more information on hurdle assessment tasks)** 

Candidates will review a case study and develop recommendations for the development of a strategy and a performance measurement framework for the organisation. Candidates will submit a business case to communicate their recommendations to key stakeholders, along with a recorded video presentation to influence a key stakeholder to adopt their recommended strategy

On successful completion you will be able to:

- Advise on the development of strategy to enhance stakeholder value in changing environments.
- Critically review and adopt an organisation's existing strategy to take advantage of opportunities for improvement and create a measurement framework to monitor an organisation's strategic performance.
- Effective communicate recommendations to key stakeholders to support strategic proposals.

# MQ Final Exam

Assessment Type 1: Examination Indicative Time on Task 2: 20 hours Due: **17th June** Weighting: **30%** 

Students are expected to sit and complete the MQ final exam.

On successful completion you will be able to:

- Apply technical and professional expertise to analyse how financial modelling can contribute to business decisions.
- Analyse and critically evaluate existing financial models to determine their ability to produce a desired or intended result.

- Apply best practice financial modelling principles and professional judgement when designing and developing financial models
- Advise on the development of strategy to enhance stakeholder value in changing environments.
- Critically review and adopt an organisation's existing strategy to take advantage of opportunities for improvement and create a measurement framework to monitor an organisation's strategic performance.
- Effective communicate recommendations to key stakeholders to support strategic proposals.

<sup>1</sup> If you need help with your assignment, please contact:

- the academic teaching staff in your unit for guidance in understanding or completing this type of assessment
- the Writing Centre for academic skills support.

<sup>2</sup> Indicative time-on-task is an estimate of the time required for completion of the assessment task and is subject to individual variation

# **Delivery and Resources**

#### **Required and Recommended Readings**

Digital study guide of this unit

# **Unit Schedule**

Seminar Week	Commencing	Topics	Assessment Tasks
1	22 <sup>nd</sup> April	<ul><li>FM</li><li>Introduction to financial modelling</li><li>Best practice principles</li></ul>	
		<ul><li>SP</li><li>Modern Strategy</li><li>Designing Strategy</li></ul>	

2	29 <sup>th</sup> April	<ul> <li>FM</li> <li>Best Practice principles (cont.)</li> <li>Model reviews</li> <li>SP</li> <li>The Business Model Canvas</li> </ul>	
3	6 <sup>th</sup> May	<ul> <li>FM</li> <li>Design and build a financial model</li> <li>SP</li> <li>Evaluating Strategy</li> </ul>	
4	13 <sup>th</sup> May	<ul> <li>FM</li> <li>Design and build a financial model (cont.)</li> <li>SP</li> <li>Evaluating Strategy (cont.)</li> </ul>	
5	20 <sup>th</sup> May	<ul> <li>FM</li> <li>Design and build a financial model (cont.)</li> <li>SP</li> <li>Monitoring and measuring strategy</li> </ul>	
6	27 <sup>th</sup> May	<ul> <li>FM</li> <li>Design and build a financial model (cont.)</li> <li>SP</li> <li>Presenting strategy with influence</li> </ul>	FM assessment <b>available</b> 30 May
7	3 <sup>rd</sup> June	<ul> <li>FM &amp; SP</li> <li>Final exam Wednesday 5th June (usual room / time)</li> <li>No Friday class</li> </ul>	assessment <b>due</b> 5 June SP assessment <b>available</b> 6 June
8	10 <sup>th</sup> June	No classes	SP assessment due 12 June
9	17 <sup>th</sup> June	No classes	FM & SP Final exam 17 June

# **Policies and Procedures**

Macquarie University policies and procedures are accessible from Policy Central (https://policie s.mq.edu.au). Students should be aware of the following policies in particular with regard to Learning and Teaching:

Academic Appeals Policy

- Academic Integrity Policy
- Academic Progression Policy
- Assessment Policy
- Fitness to Practice Procedure
- Assessment Procedure
- Complaints Resolution Procedure for Students and Members of the Public
- Special Consideration Policy

Students seeking more policy resources can visit <u>Student Policies</u> (<u>https://students.mq.edu.au/su</u> <u>pport/study/policies</u>). It is your one-stop-shop for the key policies you need to know about throughout your undergraduate student journey.

To find other policies relating to Teaching and Learning, visit <u>Policy Central</u> (<u>https://policies.mq.e</u> <u>du.au</u>) and use the <u>search tool</u>.

#### **Student Code of Conduct**

Macquarie University students have a responsibility to be familiar with the Student Code of Conduct: https://students.mq.edu.au/admin/other-resources/student-conduct

#### Results

Results published on platform other than <u>eStudent</u>, (eg. iLearn, Coursera etc.) or released directly by your Unit Convenor, are not confirmed as they are subject to final approval by the University. Once approved, final results will be sent to your student email address and will be made available in <u>eStudent</u>. For more information visit <u>ask.mq.edu.au</u> or if you are a Global MBA student contact globalmba.support@mq.edu.au

# Academic Integrity

At Macquarie, we believe <u>academic integrity</u> – honesty, respect, trust, responsibility, fairness and courage – is at the core of learning, teaching and research. We recognise that meeting the expectations required to complete your assessments can be challenging. So, we offer you a range of resources and services to help you reach your potential, including free <u>online writing an</u> d maths support, academic skills development and wellbeing consultations.

# Student Support

Macquarie University provides a range of support services for students. For details, visit <u>http://stu</u> dents.mq.edu.au/support/

#### **The Writing Centre**

The Writing Centre provides resources to develop your English language proficiency, academic writing, and communication skills.

- Workshops
- Chat with a WriteWISE peer writing leader
- Access StudyWISE

- Upload an assignment to Studiosity
- Complete the Academic Integrity Module

The Library provides online and face to face support to help you find and use relevant information resources.

- Subject and Research Guides
- Ask a Librarian

#### Student Services and Support

Macquarie University offers a range of Student Support Services including:

- IT Support
- Accessibility and disability support with study
- Mental health support
- <u>Safety support</u> to respond to bullying, harassment, sexual harassment and sexual assault
- Social support including information about finances, tenancy and legal issues
- <u>Student Advocacy</u> provides independent advice on MQ policies, procedures, and processes

### **Student Enquiries**

Got a question? Ask us via AskMQ, or contact Service Connect.

### IT Help

For help with University computer systems and technology, visit <u>http://www.mq.edu.au/about\_us/</u>offices\_and\_units/information\_technology/help/.

When using the University's IT, you must adhere to the <u>Acceptable Use of IT Resources Policy</u>. The policy applies to all who connect to the MQ network including students.

# **Changes since First Published**

Date	Description
16/ 05/ 2024	The final exam date has been changed to Monday 17 June due to exam clashes for many students. Please refer to the ACCG 8228 iLearn page for further details regarding the final exam.

Unit information based on version 2024.02 of the Handbook