ACCG8303

CPA - Global Strategy and Leadership

Session 1, In person-scheduled-weekday, North Ryde 2024

Department of Accounting and Corporate Governance

Contents

<table>
<thead>
<tr>
<th>Section</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Information</td>
<td>2</td>
</tr>
<tr>
<td>Learning Outcomes</td>
<td>2</td>
</tr>
<tr>
<td>General Assessment Information</td>
<td>3</td>
</tr>
<tr>
<td>Assessment Tasks</td>
<td>4</td>
</tr>
<tr>
<td>Delivery and Resources</td>
<td>6</td>
</tr>
<tr>
<td>Unit Schedule</td>
<td>6</td>
</tr>
<tr>
<td>Policies and Procedures</td>
<td>7</td>
</tr>
</tbody>
</table>

Disclaimer

Macquarie University has taken all reasonable measures to ensure the information in this publication is accurate and up-to-date. However, the information may change or become out-dated as a result of change in University policies, procedures or rules. The University reserves the right to make changes to any information in this publication without notice. Users of this publication are advised to check the website version of this publication [or the relevant faculty or department] before acting on any information in this publication.
General Information

Unit convenor and teaching staff
Johannes Dumay
john.dumay@mq.edu.au

Jessica Chen
jinhua.chen@mq.edu.au

Credit points
10

Prerequisites
(ACCG907 or ACCG8307) and (ACCG908 or ACCG8308) and (ACCG913 or ACCG8313)

Corequisites

Co-badged status

Unit description
This unit provides extended formal academic support to students concurrently enrolled in the Global Strategy and Leadership unit of the CPA program. Specifically, this unit provides students with a framework and the necessary analytical tools in order to develop and implement strategy. The unit covers a number of modules which predominantly follow a rational, or traditional analytical approach to the strategic management cycle – analysis, choice, and implementation. A number of approaches available to leaders will be examined.

Important Academic Dates
Information about important academic dates including deadlines for withdrawing from units are available at https://www.mq.edu.au/study/calendar-of-dates

Learning Outcomes
On successful completion of this unit, you will be able to:

ULO1: Apply understanding of strategy and leadership concepts to business case scenarios

ULO2: Apply concepts of a) remote environment, b) industry analysis, c) competitor and key customer analysis, d) capability analysis, e) stakeholder analysis and performance measurement to implement strategies for leadership functions

ULO3: Analyse the role of leaders in developing and implementing strategy and be able to apply the strategy and leadership concepts learned to case scenarios
ULO4: Develop professional skills and capabilities in strategic thinking
ULO5: Develop communication and presentation skills relating to strategy and strategic leadership

General Assessment Information

Grading Policy

<table>
<thead>
<tr>
<th>MQ (70%)</th>
<th>CPA (30%)</th>
<th>Overall (MQ Final Grade)</th>
<th>Recommended Actions</th>
</tr>
</thead>
<tbody>
<tr>
<td>Pass</td>
<td>Pass</td>
<td>Pass</td>
<td></td>
</tr>
<tr>
<td>Pass</td>
<td>Fail</td>
<td>Incomplete</td>
<td>Re-enrol with CPA Australia ONLY</td>
</tr>
<tr>
<td>Pass</td>
<td>FA</td>
<td>Incomplete</td>
<td>Re-enrol with CPA Australia ONLY</td>
</tr>
<tr>
<td>Fail</td>
<td>Pass</td>
<td>Fail</td>
<td>Re-enrol with MQ ONLY</td>
</tr>
<tr>
<td>Fail</td>
<td>Fail</td>
<td>Fail</td>
<td>Re-enrol with MQ and CPA Australia</td>
</tr>
<tr>
<td>Fail</td>
<td>FA</td>
<td>FA</td>
<td>Re-enrol with MQ and CPA Australia</td>
</tr>
</tbody>
</table>

To be eligible to pass the unit, it is necessary to:

Gain the necessary knowledge by preparing fully and attending classes regularly and attempting ALL assessment components.

**Obtain at least a PASS assessment in the CPA external examination.** Note that if you do NOT pass the CPA exam, you cannot attain a pass in this Unit in this Session.

If a student passes the MQ component but fails the external CPA exam, an Incomplete grade (UL) will be given. The student must re enrol in the failed subject with CPA Australia in the following session. If the student does not sit for the CPA exam in the following session, the UL grade will change to a F grade.

If a student deferred the CPA Exam in the session enrolled with MQ, the student must inform the MQBS Student Services by submitting an AskMQ inquiry so the grade can remain as UL for a session. The student will need to sit for the CPA exam in the following session and based on the CPA exam result, the grade will be finalised.

If a student has failed the same external CPA exam twice, the MQ Incomplete grade will be changed to a Fail grade, and the student will need to re enrol with MQ and CPA Australia in the following session.

The UL grade will only be kept for one session.
### Assessment Tasks

<table>
<thead>
<tr>
<th>Name</th>
<th>Weighting</th>
<th>Hurdle</th>
<th>Due</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Class Participation</strong></td>
<td>15%</td>
<td>No</td>
<td>After Modules 1-7, plus mock exam</td>
</tr>
<tr>
<td><strong>Class Test 1</strong></td>
<td>20%</td>
<td>No</td>
<td>26 Feb 2024</td>
</tr>
<tr>
<td><strong>Class Test 2</strong></td>
<td>35%</td>
<td>No</td>
<td>2 April 2024</td>
</tr>
<tr>
<td><strong>CPA External Exam</strong></td>
<td>30%</td>
<td>Yes</td>
<td>CPA Exam Period</td>
</tr>
</tbody>
</table>

### Class Participation

**Assessment Type**: Participatory task  
**Indicative Time on Task**: 13.5 hours  
**Due**: After Modules 1-7, plus mock exam  
**Weighting**: 15%

Students are required to prepare and submit weekly homework submissions which are graded, and attend and actively participate in online class. Class participation is designed to encourage and help students achieve the learning outcomes of this unit.

On successful completion you will be able to:

- Apply understanding of strategy and leadership concepts to business case scenarios
- Apply concepts of a) remote environment, b) industry analysis, c) competitor and key customer analysis, d) capability analysis, e) stakeholder analysis and performance measurement to implement strategies for leadership functions
- Analyse the role of leaders in developing and implementing strategy and be able to apply the strategy and leadership concepts learned to case scenarios
- Develop professional skills and capabilities in strategic thinking
- Develop communication and presentation skills relating to strategy and strategic leadership

### Class Test 1

**Assessment Type**: Quiz/Test  
**Indicative Time on Task**: 15 hours  
**Due**: 26 Feb 2024  
**Weighting**: 20%
An online class test comprising of multiple choice questions and written response questions will be conducted during class time. This test is designed to provide feedback to students on their level of understanding of key topics and concepts covered and to identify any learning challenges or areas of difficulties.

On successful completion you will be able to:
• Apply understanding of strategy and leadership concepts to business case scenarios
• Apply concepts of a) remote environment, b) industry analysis, c) competitor and key customer analysis, d) capability analysis, e) stakeholder analysis and performance measurement to implement strategies for leadership functions
• Develop professional skills and capabilities in strategic thinking

Class Test 2
Assessment Type 1: Quiz/Test
Indicative Time on Task 2: 30 hours
Due: 2 April 2024
Weighting: 35%

An online computer exam, mirroring the CPA exam conditions and length, will be conducted online at home. This test is designed to provide feedback to students on their level of understanding of key topics and concepts covered and to identify any learning challenges or areas of difficulties.

On successful completion you will be able to:
• Apply understanding of strategy and leadership concepts to business case scenarios
• Apply concepts of a) remote environment, b) industry analysis, c) competitor and key customer analysis, d) capability analysis, e) stakeholder analysis and performance measurement to implement strategies for leadership functions
• Develop professional skills and capabilities in strategic thinking

CPA External Exam
Assessment Type 1: Examination
Indicative Time on Task 2: 20 hours
Due: CPA Exam Period
Weighting: 30%
This is a hurdle assessment task (see assessment policy for more information on hurdle assessment tasks)

Examination administered by CPA Australia. CPA Australia will advice on the format and topics included in the final exam. Students need to achieve at least a PASS mark in this CPA external examination. If students do not pass this CPA examination, students will not pass this unit.

On successful completion you will be able to:

- Apply understanding of strategy and leadership concepts to business case scenarios
- Apply concepts of a) remote environment, b) industry analysis, c) competitor and key customer analysis, d) capability analysis, e) stakeholder analysis and performance measurement to implement strategies for leadership functions
- Develop professional skills and capabilities in strategic thinking

1 If you need help with your assignment, please contact:

- the academic teaching staff in your unit for guidance in understanding or completing this type of assessment
- the Writing Centre for academic skills support.

2 Indicative time-on-task is an estimate of the time required for completion of the assessment task and is subject to individual variation

Delivery and Resources

CPA Global Strategy & Leadership Study Guide 3rd Edition

Unit Schedule

<table>
<thead>
<tr>
<th>Session</th>
<th>Date</th>
<th>Location</th>
<th>Session</th>
<th>Time</th>
</tr>
</thead>
<tbody>
<tr>
<td>Module 1</td>
<td>29-Jan-24</td>
<td>Zoom</td>
<td>Module 1</td>
<td>3 pm - 6 pm</td>
</tr>
<tr>
<td>Module 2</td>
<td>5-Feb-24</td>
<td>Zoom</td>
<td>Module 2</td>
<td>3 pm - 6 pm</td>
</tr>
<tr>
<td>Module 3</td>
<td>12-Feb-24</td>
<td>Zoom</td>
<td>Module 3</td>
<td>3 pm - 6 pm</td>
</tr>
<tr>
<td>Module 4</td>
<td>19-Feb-24</td>
<td>04WR 220</td>
<td>Module 4</td>
<td>12 Noon - 3 pm</td>
</tr>
<tr>
<td>Review</td>
<td>24-Feb-24</td>
<td>Zoom</td>
<td>Review</td>
<td>12 Noon - 3 pm</td>
</tr>
<tr>
<td>Test 1</td>
<td>26-Feb-24</td>
<td>iLearn</td>
<td>Test 1</td>
<td>12 Noon - 3 pm</td>
</tr>
<tr>
<td>Module 5</td>
<td>5-Mar-24</td>
<td>04WR 220</td>
<td>Module 5</td>
<td>12 Noon - 3 pm</td>
</tr>
</tbody>
</table>
Policies and Procedures

Macquarie University policies and procedures are accessible from Policy Central (https://policies.mq.edu.au). Students should be aware of the following policies in particular with regard to Learning and Teaching:

- Academic Appeals Policy
- Academic Integrity Policy
- Academic Progression Policy
- Assessment Policy
- Fitness to Practice Procedure
- Assessment Procedure
- Complaints Resolution Procedure for Students and Members of the Public
- Special Consideration Policy

Students seeking more policy resources can visit Student Policies (https://students.mq.edu.au/support/study/policies). It is your one-stop-shop for the key policies you need to know about throughout your undergraduate student journey.

To find other policies relating to Teaching and Learning, visit Policy Central (https://policies.mq.edu.au) and use the search tool.

Student Code of Conduct

Macquarie University students have a responsibility to be familiar with the Student Code of Conduct: https://students.mq.edu.au/admin/other-resources/student-conduct

Results

Results published on platform other than eStudent, (eg. iLearn, Coursera etc.) or released directly by your Unit Convenor, are not confirmed as they are subject to final approval by the University. Once approved, final results will be sent to your student email address and will be made available in eStudent. For more information visit ask.mq.edu.au or if you are a Global MBA student contact globalmba.support@mq.edu.au

Academic Integrity

At Macquarie, we believe academic integrity – honesty, respect, trust, responsibility, fairness and
Student Support

Macquarie University provides a range of support services for students. For details, visit http://students.mq.edu.au/support/

The Writing Centre

The Writing Centre provides resources to develop your English language proficiency, academic writing, and communication skills.

- Workshops
- Chat with a WriteWISE peer writing leader
- Access StudyWISE
- Upload an assignment to Studiosity
- Complete the Academic Integrity Module

The Library provides online and face to face support to help you find and use relevant information resources.

- Subject and Research Guides
- Ask a Librarian

Student Services and Support

Macquarie University offers a range of Student Support Services including:

- IT Support
- Accessibility and disability support with study
- Mental health support
- Safety support to respond to bullying, harassment, sexual harassment and sexual assault
- Social support including information about finances, tenancy and legal issues
- Student Advocacy provides independent advice on MQ policies, procedures, and processes

Student Enquiries

Got a question? Ask us via AskMQ, or contact Service Connect.

IT Help

For help with University computer systems and technology, visit http://www.mq.edu.au/about_us/
When using the University's IT, you must adhere to the [Acceptable Use of IT Resources Policy](https://unitguides.mq.edu.au/unit_offerings/162399/unit_guide/print). The policy applies to all who connect to the MQ network including students.

Unit information based on version 2024.01R of the [Handbook](https://unitguides.mq.edu.au/unit_offerings/162399/unit_guide/print).