# PICT3012

**Intelligence Policy**

Session 1, In person-scheduled-weekday, North Ryde 2024

*Department of Security Studies and Criminology*

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**General Information**

<table>
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<th>Unit convenor and teaching staff</th>
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<tbody>
<tr>
<td>Lecturer</td>
</tr>
<tr>
<td>Tshepo Gwatiwa</td>
</tr>
<tr>
<td><a href="mailto:tshepo.gwatiwa@mq.edu.au">tshepo.gwatiwa@mq.edu.au</a></td>
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<table>
<thead>
<tr>
<th>Credit points</th>
</tr>
</thead>
<tbody>
<tr>
<td>10</td>
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<table>
<thead>
<tr>
<th>Prerequisites</th>
</tr>
</thead>
<tbody>
<tr>
<td>50cp at 2000 level or above</td>
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<table>
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<tr>
<th>Corequisites</th>
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<th>Co-badged status</th>
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<th>Unit description</th>
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<tr>
<td>This unit introduces students to the challenges of intelligence policy. It covers intelligence policy in the Western world—with a focus on the Five Eyes intelligence services and other Western/non-Western allies; as well as adversarial intelligence communities. Upon successful completion of the course students will understand some of the dynamics that affect intelligence policy at the national, regional, and international levels. They will also understand the different mechanisms through which intelligence policy is shaped, formulated and implemented. Moreover, students will gain a deeper understanding of the complexities of coordination, prioritization and evaluation of the intelligence community, and of the dilemmas of and different approaches to integrating intelligence into policy and decision-making at the national and international levels. Finally, students will understand the broad social, economic, and political ramifications of different intelligence-policy choices.</td>
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**Important Academic Dates**

Information about important academic dates including deadlines for withdrawing from units are available at [https://www.mq.edu.au/study/calendar-of-dates](https://www.mq.edu.au/study/calendar-of-dates)

**Learning Outcomes**

On successful completion of this unit, you will be able to:

**ULO1**: Explain intelligence and its roles within [domestic and international] policy and decision making.

**ULO2**: Identify key components of intelligence policy, and the different considerations of short-term and long-term policy decisions.
ULO3: Identify the challenges posed by the integration of intelligence into policy and decision making, and into government processes relating to national security, international security, and foreign policy.

ULO4: Analyse and explain the challenges of coordination, prioritization and evaluation across the intelligence community, adhoc arrangements, and alliances.

ULO5: Critically evaluate broad social and political ramifications of intelligence-policy.

Assessment Tasks

<table>
<thead>
<tr>
<th>Name</th>
<th>Weighting</th>
<th>Hurdle</th>
<th>Due</th>
</tr>
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<tbody>
<tr>
<td>Online Quizzes (4)</td>
<td>40%</td>
<td>No</td>
<td>11/03/24, 02/04/24, 06/05/24 &amp; 27/05/24</td>
</tr>
<tr>
<td>Case Study Analysis</td>
<td>30%</td>
<td>No</td>
<td>12/04/2024 @23:55hrs (Week 8)</td>
</tr>
<tr>
<td>Take Home Exam</td>
<td>30%</td>
<td>No</td>
<td>03/06/2024 @23:55hrs (after Week 13)</td>
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Online Quizzes (4)
Assessment Type: Quiz/Test
Indicative Time on Task: 26 hours
Due: 11/03/24, 02/04/24, 06/05/24 & 27/05/24
Weighting: 40%

Students will attend to a total four online quizzes. These will be spread out throughout the semester. The quizzes will address thematic issues discussed in each quarter of the semester. Each quiz will also cover current affairs material in intelligence policy for that quarter. The current affairs material will be shared on iLearn (the LMS), hence available prior to preparations for quizzes.

On successful completion you will be able to:
- Explain intelligence and its roles within [domestic and international] policy and decision making.
- Identify key components of intelligence policy, and the different considerations of short-term and long-term policy decisions.
- Identify the challenges posed by the integration of intelligence into policy and decision making, and into government processes relating to national security, international security, and foreign policy.
- Analyse and explain the challenges of coordination, prioritization and evaluation across...
the intelligence community, adhoc arrangements, and alliances.

• Critically evaluate broad social and political ramifications of intelligence-policy.

**Case Study Analysis**

**Assessment Type**: Case study/analysis  
**Indicative Time on Task**: 25 hours  
**Due**: 12/04/2024 @23:55hrs (Week 8)  
**Weighting**: 30%

Students will select and critically analyse a recent intelligence policy issue from any given state in the Western or non-Western world. This includes intelligence policy in the following countries: Australia, New Zealand, Canada, the United States, and the United Kingdom; as well as other cases which are sufficiently covered in the literature: Russia, France, India, Pakistan, Japan, Israel, the Philippines, Germany, South Africa, Ghana, China, and the Netherlands. Students are expected to critically analyse their chosen case study using key academic and grey literature (i.e. policy reviews, domestic laws, treaties, position papers, book/chapters, and journal articles). The unit convenor may choose to select and publish a list of sources which can guide students in this endeavour.

On successful completion you will be able to:

• Explain intelligence and its roles within [domestic and international] policy and decision making.
• Identify key components of intelligence policy, and the different considerations of short-term and long-term policy decisions.
• Identify the challenges posed by the integration of intelligence into policy and decision making, and into government processes relating to national security, international security, and foreign policy.
• Analyse and explain the challenges of coordination, prioritization and evaluation across the intelligence community, adhoc arrangements, and alliances.

**Take Home Exam**

**Assessment Type**: Quiz/Test  
**Indicative Time on Task**: 25 hours  
**Due**: 03/06/2024 @23:55hrs (after Week 13)  
**Weighting**: 30%

Students will be asked to answer questions on a range of topics, requiring students to employ materials from discussions throughout the sessions as well as the assigned readings.
On successful completion you will be able to:

• Explain intelligence and its roles within [domestic and international] policy and decision making.

• Identify key components of intelligence policy, and the different considerations of short-term and long-term policy decisions.

• Identify the challenges posed by the integration of intelligence into policy and decision making, and into government processes relating to national security, international security, and foreign policy.

• Analyse and explain the challenges of coordination, prioritization and evaluation across the intelligence community, adhoc arrangements, and alliances.

• Critically evaluate broad social and political ramifications of intelligence-policy.

1 If you need help with your assignment, please contact:

• the academic teaching staff in your unit for guidance in understanding or completing this type of assessment

• the Writing Centre for academic skills support.

2 Indicative time-on-task is an estimate of the time required for completion of the assessment task and is subject to individual variation

Delivery and Resources

UNIT REQUIREMENTS AND EXPECTATIONS

• You should spend an average of 12 hours per week on this unit. This includes listening to lectures prior to seminar or tutorial, reading weekly required materials as detailed in iLearn, participating in iLearn discussion forums and preparing assessments.

• Internal students are expected to attend all seminar or tutorial sessions, and external students are expected to make significant contributions to on-line activities.

• In most cases students are required to attempt and submit all major assessment tasks in order to pass the unit.

REQUIRED READINGS
The citations for all the required readings for this unit are available to enrolled students through the unit iLearn site, and at Macquarie University's library site. Electronic copies of required readings may be accessed through the library or will be made available by other means.

TECHNOLOGY USED AND REQUIRED

• Computer and internet access are essential for this unit. Basic computer skills and skills in word processing are also a requirement.

• This unit has an online presence. Login is via: https://ilearn.mq.edu.au/

• Students are required to have regular access to a computer and the internet. Mobile devices alone are not sufficient.

• Information about IT used at Macquarie University is available at http://students.mq.edu.au/it_services/

SUBMITTING ASSESSMENT TASKS

• All text-based assessment tasks are to be submitted, marked and returned electronically. This will only happen through the unit iLearn site.

• Assessment tasks must be submitted as a MS word document by the due date.

• Most assessment tasks will be subject to a 'TurnitIn' review as an automatic part of the submission process.

• The granting of extensions is subject to the university's Special Consideration Policy. Extensions will not be granted by unit conveners or tutors, but must be lodged through Special Consideration: https://students.mq.edu.au/study/my-study-program/special-consideration

LATE SUBMISSION OF ASSESSMENT TASKS
Unless a Special Consideration request has been submitted and approved, a 5% penalty (of the total possible mark) will be applied each day a written assessment is not submitted, up until the 7th day (including weekends). After the 7th day, a mark of 0 (zero) will be awarded even if the assessment is submitted. Submission time for all written assessments is set at 11.55pm. A 1-hour grace period is provided to students who experience a technical issue.

This late penalty will apply to non-timed sensitive assessment (incl essays, reports, posters, portfolios, journals, recordings etc). Late submission of time sensitive tasks (such as tests/exams, performance assessments/presentations, scheduled practical assessments/labs etc) will only be addressed by the unit convenor in a Special consideration application. Special Consideration outcome may result in a new question or topic.

WORD LIMITS FOR ASSESSMENT TASKS

- Stated word limits include footnotes and footnoted references, but not bibliography, or title page.

- Word limits can generally deviate by 10% either over or under the stated figure.

- If the number of words deviates from the limit by more than 10%, then penalties will apply. These penalties are 5% of the awarded mark for every 100 words deviation from the word limit. If a paper is 300 words over, for instance, it will lose $3 \times 5\% = 15\%$ of the total mark awarded for the assignment. This percentage is taken off the total mark, i.e. if a paper was graded at a credit (65%) and was 300 words over, it would be reduced by 15 marks to a pass (50%).

- The application of this penalty is at the discretion of the course convener.

REASSESSMENT OF ASSIGNMENTS DURING THE SEMESTER

- Macquarie University operates a Final Grade Appeal procedure as part of the Assessment policy in cases where students feel their work was graded inappropriately: https://policies.mq.edu.au/document/view.php?id=277

- In accordance with the Grade Appeal procedure, individual works are not subject to regrading.

STAFF AVAILABILITY

- Department staff will endeavour to answer student enquiries in a timely manner. However, emails or iLearn messages will not usually be answered over the weekend or public holiday period.
• Students are encouraged to read the Unit Guide and look at instructions posted on the iLearn site before sending email requests to staff.

Policies and Procedures

Macquarie University policies and procedures are accessible from Policy Central (https://policies.mq.edu.au). Students should be aware of the following policies in particular with regard to Learning and Teaching:

• Academic Appeals Policy
• Academic Integrity Policy
• Academic Progression Policy
• Assessment Policy
• Fitness to Practice Procedure
• Assessment Procedure
• Complaints Resolution Procedure for Students and Members of the Public
• Special Consideration Policy

Students seeking more policy resources can visit Student Policies (https://students.mq.edu.au/support/study/policies). It is your one-stop-shop for the key policies you need to know about throughout your undergraduate student journey.

To find other policies relating to Teaching and Learning, visit Policy Central (https://policies.mq.edu.au) and use the search tool.

Student Code of Conduct

Macquarie University students have a responsibility to be familiar with the Student Code of Conduct: https://students.mq.edu.au/admin/other-resources/student-conduct

Results

Results published on platform other than eStudent, (eg. iLearn, Coursera etc.) or released directly by your Unit Convenor, are not confirmed as they are subject to final approval by the University. Once approved, final results will be sent to your student email address and will be made available in eStudent. For more information visit ask.mq.edu.au or if you are a Global MBA student contact globalmba.support@mq.edu.au

Academic Integrity

At Macquarie, we believe academic integrity – honesty, respect, trust, responsibility, fairness and courage – is at the core of learning, teaching and research. We recognise that meeting the expectations required to complete your assessments can be challenging. So, we offer you a range of resources and services to help you reach your potential, including free online writing and maths support, academic skills development and wellbeing consultations.
Student Support

Macquarie University provides a range of support services for students. For details, visit http://students.mq.edu.au/support/

The Writing Centre

The Writing Centre provides resources to develop your English language proficiency, academic writing, and communication skills.

- Workshops
- Chat with a WriteWISE peer writing leader
- Access StudyWISE
- Upload an assignment to Studiosity
- Complete the Academic Integrity Module

The Library provides online and face to face support to help you find and use relevant information resources.

- Subject and Research Guides
- Ask a Librarian

Student Services and Support

Macquarie University offers a range of Student Support Services including:

- IT Support
- Accessibility and disability support with study
- Mental health support
- Safety support to respond to bullying, harassment, sexual harassment and sexual assault
- Social support including information about finances, tenancy and legal issues
- Student Advocacy provides independent advice on MQ policies, procedures, and processes

Student Enquiries

Got a question? Ask us via AskMQ, or contact Service Connect.

IT Help

For help with University computer systems and technology, visit http://www.mq.edu.au/about_us/offices_and_units/information_technology/help/.

When using the University’s IT, you must adhere to the Acceptable Use of IT Resources Policy. The policy applies to all who connect to the MQ network including students.
Unit guide PICT3012 Intelligence Policy

Unit information based on version 2024.05 of the Handbook.