MGMO8066
Change Management
Term 1, Online-scheduled-weekday 2024

Department of Management

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General Information

Unit convenor and teaching staff
Steve Jaynes
steve.jaynes@mq.edu.au

Credit points
10

Prerequisites
Admission to GradCertLeadChg

Corequisites

Co-badged status

Unit description
The unit provides an intellectual understanding of the dynamics and management of change, and techniques for mapping out and addressing the challenges these create. It fosters an awareness of and ability to handle the emotions that change arouses in yourselves and others. Finally, it stimulates an ability to act intelligently in practice, to work in a group, and to understand and influence change in uncertain, complex, demanding and often confronting situations.

Important Academic Dates
Information about important academic dates including deadlines for withdrawing from units are available at https://www.mq.edu.au/study/calendar-of-dates

Learning Outcomes
On successful completion of this unit, you will be able to:

ULO1: Analyse the nature of change, its challenges and objectives.
ULO2: Apply frameworks for understanding and influencing others.
ULO3: Assess techniques and concepts for managing individuals and groups through the cycle of change.
ULO4: Evaluate approaches to change management that incorporate both social and ethical perspectives.

General Assessment Information
Unless a Special Consideration request has been submitted and approved, a 5% penalty (of the
total possible mark) will be applied each day a written assessment is not submitted, up until the 7th day (including weekends). After the 7th day, a grade of ‘0’ will be awarded even if the assessment is submitted. Submission time for all written assessments is set at 11.55pm. A 1-hour grace period is provided to students who experience a technical concern. For any late submissions of time-sensitive tasks, such as scheduled tests/exams, performance assessments/presentations, and/or scheduled practical assessments/labs, students need to apply for Special Consideration.

Assessment Tasks

<table>
<thead>
<tr>
<th>Name</th>
<th>Weighting</th>
<th>Hurdle</th>
<th>Due</th>
</tr>
</thead>
<tbody>
<tr>
<td>Reflective Learning Diary</td>
<td>40%</td>
<td>No</td>
<td>Week 8</td>
</tr>
<tr>
<td>Change Project Presentation</td>
<td>30%</td>
<td>No</td>
<td>Week 10</td>
</tr>
<tr>
<td>Change Project Report</td>
<td>30%</td>
<td>No</td>
<td>Week 10</td>
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</tbody>
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Reflective Learning Diary
Assessment Type 1: Reflective Writing
Indicative Time on Task 2: 40 hours
Due: Week 8
Weighting: 40%

This is a 2,000-word individual reflective diary.

On successful completion you will be able to:
  - Analyse the nature of change, its challenges and objectives.
  - Assess techniques and concepts for managing individuals and groups through the cycle of change.
  - Evaluate approaches to change management that incorporate both social and ethical perspectives.

Change Project Presentation
Assessment Type 1: Presentation
Indicative Time on Task 2: 20 hours
Due: Week 10
Weighting: 30%

This is a 7-minute narrated individual presentation with slides.
On successful completion you will be able to:

- Analyse the nature of change, its challenges and objectives.
- Apply frameworks for understanding and influencing others.
- Assess techniques and concepts for managing individuals and groups through the cycle of change.
- Evaluate approaches to change management that incorporate both social and ethical perspectives.

**Change Project Report**

Assessment Type: Report
Indicative Time on Task: 20 hours
Due: Week 10
Weighting: 30%

This assessment is a 1,500-word individual report

On successful completion you will be able to:

- Analyse the nature of change, its challenges and objectives.
- Apply frameworks for understanding and influencing others.
- Assess techniques and concepts for managing individuals and groups through the cycle of change.
- Evaluate approaches to change management that incorporate both social and ethical perspectives.

1 If you need help with your assignment, please contact:
   - the academic teaching staff in your unit for guidance in understanding or completing this type of assessment
   - the Writing Centre for academic skills support.

2 Indicative time-on-task is an estimate of the time required for completion of the assessment task and is subject to individual variation

**Delivery and Resources**

TBA
Policies and Procedures

Macquarie University policies and procedures are accessible from Policy Central (https://policies.mq.edu.au). Students should be aware of the following policies in particular with regard to Learning and Teaching:

- Academic Appeals Policy
- Academic Integrity Policy
- Academic Progression Policy
- Assessment Policy
- Fitness to Practice Procedure
- Assessment Procedure
- Complaints Resolution Procedure for Students and Members of the Public
- Special Consideration Policy

Students seeking more policy resources can visit Student Policies (https://students.mq.edu.au/support/study/policies). It is your one-stop-shop for the key policies you need to know about throughout your undergraduate student journey.

To find other policies relating to Teaching and Learning, visit Policy Central (https://policies.mq.edu.au) and use the search tool.

Student Code of Conduct

Macquarie University students have a responsibility to be familiar with the Student Code of Conduct: https://students.mq.edu.au/admin/other-resources/student-conduct

Results

Results published on platform other than eStudent, (eg. iLearn, Coursera etc.) or released directly by your Unit Convenor, are not confirmed as they are subject to final approval by the University. Once approved, final results will be sent to your student email address and will be made available in eStudent. For more information visit ask.mq.edu.au or if you are a Global MBA student contact globalmba.support@mq.edu.au

Academic Integrity

At Macquarie, we believe academic integrity – honesty, respect, trust, responsibility, fairness and courage – is at the core of learning, teaching and research. We recognise that meeting the expectations required to complete your assessments can be challenging. So, we offer you a range of resources and services to help you reach your potential, including free online writing and maths support, academic skills development and wellbeing consultations.

Student Support

Macquarie University provides a range of support services for students. For details, visit http://students.mq.edu.au/support/
The Writing Centre

The Writing Centre provides resources to develop your English language proficiency, academic writing, and communication skills.

- Workshops
- Chat with a WriteWISE peer writing leader
- Access StudyWISE
- Upload an assignment to Studiosity
- Complete the Academic Integrity Module

The Library provides online and face to face support to help you find and use relevant information resources.

- Subject and Research Guides
- Ask a Librarian

Student Services and Support

Macquarie University offers a range of Student Support Services including:

- **IT Support**
  - Accessibility and disability support with study
- Mental health support
- **Safety support** to respond to bullying, harassment, sexual harassment and sexual assault
- **Social support including information about finances, tenancy and legal issues**
- **Student Advocacy** provides independent advice on MQ policies, procedures, and processes

Student Enquiries

Got a question? Ask us via AskMQ, or contact Service Connect.

IT Help

For help with University computer systems and technology, visit [http://www.mq.edu.au/about_us/offices_and_units/information_technology/help/](http://www.mq.edu.au/about_us/offices_and_units/information_technology/help/).

When using the University’s IT, you must adhere to the Acceptable Use of IT Resources Policy. The policy applies to all who connect to the MQ network including students.
Changes since First Published

<table>
<thead>
<tr>
<th>Date</th>
<th>Description</th>
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<tbody>
<tr>
<td>18/01/2024</td>
<td>Late assessment policy updated</td>
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Unit information based on version 2024.05 of the Handbook