



PICT3012

Intelligence Policy

Session 1, In person-scheduled-weekday, North Ryde 2025

School of International Studies

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General Information

Unit convenor and teaching staff

Lecturer

Tshepo Gwatiwa

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Credit points

10

Prerequisites

50cp at 2000 level or above

Corequisites

Co-badged status

Unit description

This unit introduces students to the challenges of intelligence policy. It covers intelligence policy in the Western world--with a focus on the Five Eyes intelligence services and other Western/non-Western allies; as well as adversarial intelligence communities. Upon successful completion of the course students will understand some of the dynamics that affect intelligence policy at the national, regional, and international levels. They will also understand the different mechanisms through which intelligence policy is shaped, formulated and implemented. Moreover, students will gain a deeper understanding of the complexities of coordination, prioritization and evaluation of the intelligence community, and of the dilemmas of and different approaches to integrating intelligence into policy and decision-making at the national and international levels. Finally, students will understand the broad social, economic, and political ramifications of different intelligence-policy choices.

Important Academic Dates

Information about important academic dates including deadlines for withdrawing from units are available at <https://www.mq.edu.au/study/calendar-of-dates>

Learning Outcomes

On successful completion of this unit, you will be able to:

ULO1: Explain intelligence and its roles within [domestic and international] policy and decision making.

ULO2: Identify key components of intelligence policy, and the different considerations of short-term and long-term policy decisions.

ULO3: Identify the challenges posed by the integration of intelligence into policy and decision making, and into government processes relating to national security, international security, and foreign policy.

ULO4: Analyse and explain the challenges of coordination, prioritization and evaluation across the intelligence community, adhoc arrangements, and alliances.

ULO5: Critically evaluate broad social and political ramifications of intelligence-policy.

Assessment Tasks

Name	Weighting	Hurdle	Due
Online Quiz	15%	No	21/03/2025
Case Study Analysis	35%	No	02/05/2025
Take Home Exam	50%	No	13/06/2025

Online Quiz

Assessment Type ¹: Quiz/Test

Indicative Time on Task ²: 26 hours

Due: **21/03/2025**

Weighting: **15%**

Students will take an online quiz as an early. This will be administered early the semester. The quiz will only cover contents or material taught early in the semester. It will also include current affairs. The current affairs material will be shared on iLearn (the LMS), hence available prior to preparations for the quiz.

On successful completion you will be able to:

- Explain intelligence and its roles within [domestic and international] policy and decision making.
- Identify key components of intelligence policy, and the different considerations of short-term and long-term policy decisions.
- Identify the challenges posed by the integration of intelligence into policy and decision making, and into government processes relating to national security, international security, and foreign policy.
- Analyse and explain the challenges of coordination, prioritization and evaluation across the intelligence community, adhoc arrangements, and alliances.

- Critically evaluate broad social and political ramifications of intelligence-policy.

Case Study Analysis

Assessment Type ¹: Case study/analysis

Indicative Time on Task ²: 25 hours

Due: **02/05/2025**

Weighting: **35%**

Students will select and critically analyse a recent intelligence policy issue from any given state in the Western or non-Western world. This includes intelligence policy in the following countries: Australia, New Zealand, Canada, the United States, and the United Kingdom; as well as other cases which are sufficiently covered in the literature: Russia, France, India, Pakistan, Japan, Israel, the Philippines, Germany, South Africa, Ghana, China, and the Netherlands. Students are expected to critically analyse their chosen case study using key academic and grey literature (i.e. policy reviews, domestic laws, treaties, position papers, book/chapters, and journal articles). The unit convenor may choose to select and publish a list of sources which can guide students in this endeavour.

On successful completion you will be able to:

- Explain intelligence and its roles within [domestic and international] policy and decision making.
- Identify key components of intelligence policy, and the different considerations of short-term and long-term policy decisions.
- Identify the challenges posed by the integration of intelligence into policy and decision making, and into government processes relating to national security, international security, and foreign policy.
- Analyse and explain the challenges of coordination, prioritization and evaluation across the intelligence community, adhoc arrangements, and alliances.

Take Home Exam

Assessment Type ¹: Essay

Indicative Time on Task ²: 25 hours

Due: **13/06/2025**

Weighting: **50%**

Students will be asked to write a moderate-length essay. They will select one from several questions on a range of topics, requiring students to employ materials from content from assigned readings and other learning materials.

On successful completion you will be able to:

- Explain intelligence and its roles within [domestic and international] policy and decision making.
- Identify key components of intelligence policy, and the different considerations of short-term and long-term policy decisions.
- Identify the challenges posed by the integration of intelligence into policy and decision making, and into government processes relating to national security, international security, and foreign policy.
- Analyse and explain the challenges of coordination, prioritization and evaluation across the intelligence community, adhoc arrangements, and alliances.
- Critically evaluate broad social and political ramifications of intelligence-policy.

¹ If you need help with your assignment, please contact:

- the academic teaching staff in your unit for guidance in understanding or completing this type of assessment
- the [Writing Centre](#) for academic skills support.

² Indicative time-on-task is an estimate of the time required for completion of the assessment task and is subject to individual variation

Delivery and Resources

Delivery and Resources

UNIT REQUIREMENTS AND EXPECTATIONS

- You should spend an average of 12 hours per week on this unit. This includes listening to lectures prior to seminar or tutorial, reading weekly required materials as detailed in iLearn, participating in iLearn discussion forums and preparing assessments.
- Internal students are expected to attend all seminar or tutorial sessions, and external students are expected to make significant contributions to on-line activities.
- In most cases students are required to attempt and submit all major assessment tasks in order to pass the unit.

REQUIRED READINGS

- The citations for all the required readings for this unit are available to enrolled students through the unit iLearn site, and at Macquarie University's library site. Electronic copies

of required readings may be accessed through the library or will be made available by other means.

TECHNOLOGY USED AND REQUIRED

- Computer and internet access are essential for this unit. Basic computer skills and skills in word processing are also a requirement.
- This unit has an online presence. Login is via: <https://ilearn.mq.edu.au/>
- Students are required to have regular access to a computer and the internet. Mobile devices alone are not sufficient.
- Information about IT used at Macquarie University is available at http://students.mq.edu.au/it_services/

SUBMITTING ASSESSMENT TASKS

- All text-based assessment tasks are to be submitted, marked and returned electronically. This will only happen through the unit iLearn site.
- Assessment tasks must be submitted as a MS word document by the due date.
- Most assessment tasks will be subject to a 'Turnitin' review as an automatic part of the submission process.
- The granting of extensions is subject to the university's Special Consideration Policy. Extensions will not be granted by unit conveners or tutors, but must be lodged through Special Consideration: <https://students.mq.edu.au/study/my-study-program/special-consideration>

LATE SUBMISSION OF ASSESSMENT TASKS

Unless a Special Consideration request has been submitted and approved, a 5% penalty (of the total possible mark) will be applied each day a written assessment is not submitted, up until the 7th day (including weekends). After the 7th day, a mark of, 0 (zero) will be awarded even if the assessment is submitted. Submission time for all written assessments is set at 11.55pm. A 1-hour grace period is provided to students who experience a technical issue.

This late penalty will apply to non-timed sensitive assessment (incl essays, reports, posters, portfolios, journals, recordings etc). Late submission of time sensitive tasks (such as tests/exams, performance assessments/presentations, scheduled practical assessments/labs etc) will only be addressed by the unit convenor in a Special consideration application. Special Consideration outcome may result in a new question or topic

WORD LIMITS FOR ASSESSMENT TASKS

- Stated word limits include footnotes and footnoted references, but not bibliography, or title page.
- Word limits can generally deviate by 10% either over or under the stated figure.
- If the number of words deviates from the limit by more than 10%, then penalties will apply. These penalties are 5% of the awarded mark for every 100 words deviation from the word limit. If a paper is 300 words over, for instance, it will lose $3 \times 5\% = 15\%$ of the total mark awarded for the assignment. This percentage is taken off the total mark, i.e. if a paper was graded at a credit (65%) and was 300 words over, it would be reduced by 15 marks to a pass (50%).
- The application of this penalty is at the discretion of the course convener.

REASSESSMENT OF ASSIGNMENTS DURING THE SEMESTER

- Macquarie University operates a Final Grade Appeal procedure as part of the Assessment policy in cases where students feel their work was graded inappropriately: <https://policies.mq.edu.au/document/view.php?id=277>
- In accordance with the Grade Appeal procedure, individual works are not subject to regrading.

STAFF AVAILABILITY

- Department staff will endeavour to answer student enquiries in a timely manner. However, emails or iLearn messages **will not** usually be answered over the weekend or public holiday period.
- Students are encouraged to read the Unit Guide and look at instructions posted on the iLearn site before sending email requests to staff.

Policies and Procedures

Macquarie University policies and procedures are accessible from [Policy Central \(https://policies.mq.edu.au\)](https://policies.mq.edu.au). Students should be aware of the following policies in particular with regard to Learning and Teaching:

- [Academic Appeals Policy](#)
- [Academic Integrity Policy](#)
- [Academic Progression Policy](#)
- [Assessment Policy](#)
- [Fitness to Practice Procedure](#)

- [Assessment Procedure](#)
- [Complaints Resolution Procedure for Students and Members of the Public](#)
- [Special Consideration Policy](#)

Students seeking more policy resources can visit [Student Policies](https://students.mq.edu.au/support/study/policies) (<https://students.mq.edu.au/support/study/policies>). It is your one-stop-shop for the key policies you need to know about throughout your undergraduate student journey.

To find other policies relating to Teaching and Learning, visit [Policy Central](https://policies.mq.edu.au) (<https://policies.mq.edu.au>) and use the [search tool](#).

Student Code of Conduct

Macquarie University students have a responsibility to be familiar with the Student Code of Conduct: <https://students.mq.edu.au/admin/other-resources/student-conduct>

Results

Results published on platform other than [eStudent](#), (eg. iLearn, Coursera etc.) or released directly by your Unit Convenor, are not confirmed as they are subject to final approval by the University. Once approved, final results will be sent to your student email address and will be made available in [eStudent](#). For more information visit connect.mq.edu.au or if you are a Global MBA student contact globalmba.support@mq.edu.au

Academic Integrity

At Macquarie, we believe [academic integrity](#) – honesty, respect, trust, responsibility, fairness and courage – is at the core of learning, teaching and research. We recognise that meeting the expectations required to complete your assessments can be challenging. So, we offer you a range of resources and services to help you reach your potential, including free [online writing and maths support](#), [academic skills development](#) and [wellbeing consultations](#).

Student Support

Macquarie University provides a range of support services for students. For details, visit <http://students.mq.edu.au/support/>

The Writing Centre

[The Writing Centre](#) provides resources to develop your English language proficiency, academic writing, and communication skills.

- [Workshops](#)
- [Chat with a WriteWISE peer writing leader](#)
- [Access StudyWISE](#)
- [Upload an assignment to Studiosity](#)
- [Complete the Academic Integrity Module](#)

The Library provides online and face to face support to help you find and use relevant information resources.

- [Subject and Research Guides](#)
- [Ask a Librarian](#)

Student Services and Support

Macquarie University offers a range of [Student Support Services](#) including:

- [IT Support](#)
- [Accessibility and disability support](#) with study
- Mental health [support](#)
- [Safety support](#) to respond to bullying, harassment, sexual harassment and sexual assault
- [Social support including information about finances, tenancy and legal issues](#)
- [Student Advocacy](#) provides independent advice on MQ policies, procedures, and processes

Student Enquiries

Got a question? Ask us via the [Service Connect Portal](#), or contact [Service Connect](#).

IT Help

For help with University computer systems and technology, visit http://www.mq.edu.au/about_us/offices_and_units/information_technology/help/.

When using the University's IT, you must adhere to the [Acceptable Use of IT Resources Policy](#). The policy applies to all who connect to the MQ network including students.

Unit information based on version 2025.04 of the [Handbook](#)