



# ACST8031

## Actuarial Control Cycle 1

Session 1, In person-scheduled-weekday, North Ryde 2025

*Department of Actuarial Studies and Business Analytics*

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#### **Disclaimer**

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## General Information

Unit convenor and teaching staff

Unit Convener

Simon Guthrie

[simon.guthrie@mq.edu.au](mailto:simon.guthrie@mq.edu.au)

Contact via In class or via iLearn or email

4 Eastern Rd, Rm 739

Thursday 11am-1pm in teaching weeks

Lecturer

Bruce Edwards

Contact via iLearn or in class

Credit points

10

Prerequisites

Permission by special approval

Corequisites

Co-badged status

Unit description

This unit, in conjunction with ACST8032, develops and applies the actuarial principles and practices underlying the design, assessment, management and control of financial systems in the areas of life insurance, general insurance, superannuation and other less traditional areas of actuarial practice. The two units together consider the process of actuarial and financial management including: product design; pricing; marketing; monitoring of experience; reserve setting; financing; solvency; determination and distribution of surplus; and its role in enterprise risk management. The overall control process is studied within the constraints imposed by the commercial environment and the actuarial professional code of conduct and standards. This includes a discussion of business ethics and issues of professionalism in actuarial practice. Students gaining a Credit average in both ACST8031 (or ACST831) and ACST8032 (or ACST832) (minimum mark of 60 on both units) will satisfy the requirements for exemption from the Actuarial Control Cycle subject of the Actuary program of the Actuaries Institute.

## Important Academic Dates

Information about important academic dates including deadlines for withdrawing from units are available at <https://www.mq.edu.au/study/calendar-of-dates>

## Learning Outcomes

On successful completion of this unit, you will be able to:

- ULO1:** Discuss and apply an Actuarial Control Cycle in a variety of practical commercial situations.
- ULO2:** Relate the main features of actuarial control cycle within the general environment to medium and long-term commercial decisions.
- ULO3:** Analyse the main features and risks of financial products and contracts from the point of view of consumers and providers.
- ULO4:** Demonstrate an understanding of enterprise risk management and apply a risk assessment framework to identify and assess the risks in a range of situations.
- ULO5:** Discuss and apply the process of product design.
- ULO6:** Explain and justify decision making to different stakeholders using the Actuarial Control Cycle framework.

## General Assessment Information

### Late Assessment Submission Penalty (written assessments)

Unless a *Special Consideration* request has been submitted and approved, a 5% penalty (of the total possible mark) will be applied each day a written assessment is not submitted, up until the 7th day (including weekends). After the 7th day, a grade of '0' will be awarded even if the assessment is submitted. Submission time for all written assessments is set at 11.55pm. A 1-hour grace period is provided to students who experience a technical concern.

For any late submissions of time-sensitive tasks, such as scheduled tests/exams, performance assessments/presentations, and/or scheduled practical assessments/labs, students need to submit an application for *Special Consideration*.

## Assessment Tasks

Name	Weighting	Hurdle	Due
<u>Formal and observed learning: Exam</u>	70%	No	Exam Period
<u>Skills development: Actuarial Control Cycle</u>	15%	No	Week 11
<u>Skills development: Presenting</u>	15%	No	Week 7

### Formal and observed learning: Exam

Assessment Type <sup>1</sup>: Examination

Indicative Time on Task <sup>2</sup>: 28 hours

Due: **Exam Period**

Weighting: **70%**

The purpose of this assessment is for you to demonstrate the expertise you have gained relating to the Actuarial Control Cycle.

You will participate in a 3-hour exam held during the University Examination period. Important information about the exam will be made available on the unit iLearn page. You should also review the [MQ Exams website](#) for general tips.

**Deliverable:** Formal exam Individual assessment

On successful completion you will be able to:

- Discuss and apply an Actuarial Control Cycle in a variety of practical commercial situations.
- Relate the main features of actuarial control cycle within the general environment to medium and long-term commercial decisions.
- Analyse the main features and risks of financial products and contracts from the point of view of consumers and providers.
- Demonstrate an understanding of enterprise risk management and apply a risk assessment framework to identify and assess the risks in a range of situations.
- Discuss and apply the process of product design.
- Explain and justify decision making to different stakeholders using the Actuarial Control Cycle framework.

## Skills development: Actuarial Control Cycle

Assessment Type <sup>1</sup>: Portfolio

Indicative Time on Task <sup>2</sup>: 17 hours

Due: **Week 11**

Weighting: **15%**

The purpose of this assessment is for you to consistently build up their skills and expertise regarding the Actuarial Control Cycle

You will consolidate and evaluate their learning throughout the session via a structured approach.

**Skills in focus:** - Communication skills - Actuarial control cycle

**Deliverable:** Written portfolio Individual assessment

On successful completion you will be able to:

- Discuss and apply an Actuarial Control Cycle in a variety of practical commercial situations.
- Relate the main features of actuarial control cycle within the general environment to medium and long-term commercial decisions.
- Analyse the main features and risks of financial products and contracts from the point of view of consumers and providers.
- Demonstrate an understanding of enterprise risk management and apply a risk assessment framework to identify and assess the risks in a range of situations.
- Discuss and apply the process of product design.
- Explain and justify decision making to different stakeholders using the Actuarial Control Cycle framework.

## Skills development: Presenting

Assessment Type <sup>1</sup>: Presentation

Indicative Time on Task <sup>2</sup>: 10 hours

Due: **Week 7**

Weighting: **15%**

The purpose of this assessment is for you to apply the Actuarial Control Cycle and related concepts to practical commercial scenarios, demonstrating an understanding of financial products, enterprise risk management, and product design.

You will discuss and apply the Actuarial Control Cycle in commercial contexts, relating its features to medium- and long-term decision-making. You will analyse the risks and key features of financial products from the perspectives of both consumers and providers, apply a risk assessment framework to identify and evaluate potential risks, and demonstrate their understanding by discussing and applying the product design process.

**Skills in focus:** - Communication skills

**Deliverable:** Presentation [5 minutes] Individual assessment

On successful completion you will be able to:

- Relate the main features of actuarial control cycle within the general environment to medium and long-term commercial decisions.
- Analyse the main features and risks of financial products and contracts from the point of view of consumers and providers.

- Discuss and apply the process of product design.
  - Explain and justify decision making to different stakeholders using the Actuarial Control Cycle framework.
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<sup>1</sup> If you need help with your assignment, please contact:

- the academic teaching staff in your unit for guidance in understanding or completing this type of assessment
- the [Writing Centre](#) for academic skills support.

<sup>2</sup> Indicative time-on-task is an estimate of the time required for completion of the assessment task and is subject to individual variation

## Delivery and Resources

### Classes

ACST8031 students share lecture classes and a common teaching website with the units ACST7031 and ACST4002, which are also offered via distance education throughout the world. Please see iLearn for details of classes.

### Style of classes

We believe that the best way we can help you to master the Actuarial Control Cycle subject is not by giving traditional lectures where your role is basically to listen, think and take notes. We have planned classes to be like workshops: a mixture of short "micropresentations", small group work, discussions involving the whole class, and individual activities.

Most weeks, we will ask you to do some preparatory work - reading, research, writing or just thinking. If you want to get the most out of the classes, do the preparation, and get involved in the classroom work.

Please see iLearn for details of class delivery.

### Online lecture recordings

In all weeks, standard recordings of campus lectures using the University's lecture recording facility (ECHO360) will be available. The recordings capture audio and screenshot. Since the classes in this unit are not traditional lectures but contain periods of group discussion, the recordings will contain some stretches of background noise which you will need to fast forward through. To access the recordings for all weeks, click on the ECHO360 link on the right hand side of the webpage, then select the relevant lecture recording date, then click Play.

### Timetable

The timetable for classes can be accessed through eStudent Class Finder.

Alterations to the class times or locations will be advised in class and on the teaching website. Please see iLearn for details.

## **Teaching staff**

Simon Guthrie is the unit convenor and will be taking four weeks of classes and supervising presentations. Simon can be contacted via Dialogue on the website, or during his consultation hours.

Bruce Edwards will be conducting other classes and supervision of presentations. Bruce is an industry practitioner with a wide range of knowledge across many areas in which actuaries practice. Outside of classes, the forum for interaction with Bruce will be the website Discussion forums.

We also have a teaching administrator who can deal with any administrative queries related to the unit. They can be contacted via Dialogue on the website (more details to follow).

## **Assumed knowledge**

We assume from the start of the Actuarial Control Cycle that you have acquired the knowledge and skills in subjects CT1 to CT8 of Part I of the Actuaries Institute education program.

## **Required and recommended texts and materials**

### **Textbook**

There is one textbook for this unit, referred to here and elsewhere as UAM: Bellis, C., Lyon, R., Klugman, S and Shepherd, J. (2010). Understanding Actuarial Management: The Actuarial Control Cycle, 2nd edition, Institute of Actuaries of Australia. The textbook can be purchased from the Actuaries Institute, at: <http://www.actuaries.asn.au/knowledge-bank/book-shop?id=8>

You should buy the book immediately, if you haven't already, as assessment tasks based on the book are due at the beginning of the second week of classes. Other useful articles will be set out at the beginning of each Learning Guide, and made available on the teaching website.

### **Learning Guide**

There is a Learning Guide for each section of work. You should read the Learning Guide in advance of the lectures, and bring a copy with you to classes.

### **Technology Used and Required**

In this unit, you will need to have access to and to be able to use software to produce overhead slides, .pdf documents, and word-processing software to produce reports.

### **Teaching Website**

Course material is available on the online learning management system (iLearn). The teaching website is integral to this unit. Passive involvement in this unit greatly reduces the likelihood of achieving the exemption standard of understanding. Interaction with other students and with teachers is very important, and the website is the forum for that interaction. You will need to be accessing the website regularly to see announcements, read postings and stay informed - at least every couple of days. This is your responsibility and we cannot make any allowances for students who miss important information due to not checking the website regularly. The website entry page is at: <http://ilearn.mq.edu.au>

## Teaching and Learning Activities

The unit is taught as set out in the Classes section. The Unit Schedule sets out the assessment and the topics covered in each week of the semester.

## Exemptions

The Macquarie University units ACST4002/7031/8031 (Control Cycle 1) and ACST4003/7032/8032 (Control Cycle 2) together will satisfy the requirements for exemption from the Actuarial Control Cycle subject of the Actuary program of the Actuaries Institute. You will be recommended for exemption if you attain grades of Credit or better in these two units. If you attain a Pass in one of these units, then the exemption will be recommended if and only if a Standardised Numerical Grade (SNG) of at least 60 is achieved in both units, and the average SNG is at least 65. For students who have completed part of Actuarial Control Cycle at a different university, each case is considered individually based on the exemption requirements at those universities. It is the responsibility of the student to apply to Macquarie University to recommend them to the Actuaries Institute for professional exemptions.

## Unit Schedule

Week	Week beginning	Topic	Lecturer	UAM Chapter	Assessment task	Notes
1	24-Feb	Meeting Consumers' Needs	BE	4	-	
2	3-Mar	Product Development	SG	8	TCT1	
3	10-Mar	Context of Actuarial Work	SG	5, 14 (part)	TCT2	
4	17-Mar	Financial Services Overview	BE	Readings	TCT3	
5	24-Mar	Modelling	SG	9, 10	TCT4	
6	31-Mar	ERM	BE	2	TCT5	
7	7-Apr	Presentations	-	-	Presentation	
Study break	14-Apr	-	-	-	-	
Study break	21-Apr	-	-	-	-	
8	28-Apr	Applying Risk Management	BE	Unit guide	TCT6	
9	5-May	Capital 1	SG	11	TCT7	
10	12-May	Capital 2	BE	11	-	
11	19-May	Pricing 1	BE	13	TCT8	
12	26-May	Pricing 2	BE	13	-	
13	2-Jun	Revision	BE	-	-	

## Policies and Procedures

Macquarie University policies and procedures are accessible from [Policy Central](https://policycentral.mq.edu.au) (<https://policycentral.mq.edu.au>)



[s.mq.edu.au](https://www.mq.edu.au)). Students should be aware of the following policies in particular with regard to Learning and Teaching:

- [Academic Appeals Policy](#)
- [Academic Integrity Policy](#)
- [Academic Progression Policy](#)
- [Assessment Policy](#)
- [Fitness to Practice Procedure](#)
- [Assessment Procedure](#)
- [Complaints Resolution Procedure for Students and Members of the Public](#)
- [Special Consideration Policy](#)

Students seeking more policy resources can visit [Student Policies \(https://students.mq.edu.au/support/study/policies\)](https://students.mq.edu.au/support/study/policies). It is your one-stop-shop for the key policies you need to know about throughout your undergraduate student journey.

To find other policies relating to Teaching and Learning, visit [Policy Central \(https://policies.mq.edu.au\)](https://policies.mq.edu.au) and use the [search tool](#).

## Student Code of Conduct

Macquarie University students have a responsibility to be familiar with the Student Code of Conduct: <https://students.mq.edu.au/admin/other-resources/student-conduct>

## Results

Results published on platform other than [eStudent](#), (eg. iLearn, Coursera etc.) or released directly by your Unit Convenor, are not confirmed as they are subject to final approval by the University. Once approved, final results will be sent to your student email address and will be made available in [eStudent](#). For more information visit [connect.mq.edu.au](https://connect.mq.edu.au) or if you are a Global MBA student contact [globalmba.support@mq.edu.au](mailto:globalmba.support@mq.edu.au)

## Academic Integrity

At Macquarie, we believe [academic integrity](#) – honesty, respect, trust, responsibility, fairness and courage – is at the core of learning, teaching and research. We recognise that meeting the expectations required to complete your assessments can be challenging. So, we offer you a range of resources and services to help you reach your potential, including free [online writing and maths support](#), [academic skills development](#) and [wellbeing consultations](#).

## Student Support

Macquarie University provides a range of support services for students. For details, visit <http://students.mq.edu.au/support/>

## The Writing Centre

[The Writing Centre](#) provides resources to develop your English language proficiency, academic writing, and communication skills.

- [Workshops](#)
- [Chat with a WriteWISE peer writing leader](#)
- [Access StudyWISE](#)
- [Upload an assignment to Studiosity](#)
- [Complete the Academic Integrity Module](#)

The Library provides online and face to face support to help you find and use relevant information resources.

- [Subject and Research Guides](#)
- [Ask a Librarian](#)

## Student Services and Support

Macquarie University offers a range of [Student Support Services](#) including:

- [IT Support](#)
- [Accessibility and disability support](#) with study
- Mental health [support](#)
- [Safety support](#) to respond to bullying, harassment, sexual harassment and sexual assault
- [Social support including information about finances, tenancy and legal issues](#)
- [Student Advocacy](#) provides independent advice on MQ policies, procedures, and processes

## Student Enquiries

Got a question? Ask us via the [Service Connect Portal](#), or contact [Service Connect](#).

## IT Help

For help with University computer systems and technology, visit [http://www.mq.edu.au/about\\_us/offices\\_and\\_units/information\\_technology/help/](http://www.mq.edu.au/about_us/offices_and_units/information_technology/help/).

When using the University's IT, you must adhere to the [Acceptable Use of IT Resources Policy](#). The policy applies to all who connect to the MQ network including students.

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Unit information based on version 2025.03 of the [Handbook](#)