



MGMT8040

Project Management

Session 2, In person-scheduled-weekday, North Ryde 2026

Department of Management

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General Information

Unit convenor and teaching staff Yaw Agyabeng-Mensah yaw.agyabeng-mensah@mq.edu.au
Credit points 10
Prerequisites (BUSA6004 or MGMT6051 or ECON6049 or MGMT6008 or MKTG6096) or (admission to MInfoSysMgmt or MEngMgt or MMgt)
Corequisites
Co-badged status
Unit description This unit is designed to develop the knowledge and skills required for effective problem solving and critical analysis in project management. It provides an analysis of – (i) the scoping and assessment of project feasibility; (ii) project planning and procurement; (iii) building a project team; (iv) project resource management; (v) managing project risks; and (vi) project communications and marketing. Students will gain an understanding of the nature and scope of leadership and technical capabilities needed for effective project management.

Important Academic Dates

Information about important academic dates including deadlines for withdrawing from units are available at <https://www.mq.edu.au/study/calendar-of-dates>

Learning Outcomes

On successful completion of this unit, you will be able to:

ULO1: Critically evaluate the effectiveness of project management techniques and how these are applied in project teams for business problem solving. .

ULO2: Analyse the effectiveness of progress monitoring techniques used to successfully manage project delivery.

ULO3: Demonstrate the application of business research skills to contemporary business issues both as an individual and as a member of a team.

General Assessment Information

Late Submission Penalties

If you submit your assessment late, 5% of the total possible marks will be deducted for each day (including weekends), up to 7 days. Submissions more than 7 days late will receive a mark of 0.

Example 1 (out of 100):

If you score 85/100 but submit **20 hours late**, you will lose **5 marks** and receive **80/100**.

Example 2 (out of 30):

If you score 27/30 but submit **20 hours late**, you will lose **1.5 marks** and receive **25.5/30**.

Extensions

Automatic short extension: Some assessments are eligible for automatic short extension. You can only apply for an automatic short extension before the due date.

Special Consideration: If you need more time due to serious issues and for any assessments that are not eligible for Short Extension, you must apply for Special Consideration. Need help? Review the [Special Consideration page](#) for further details

Assessment Tasks

Name	Weighting	Hurdle	Due	Groupwork/Individual	Short Extension	AI Approach
Skills development: Applied project management analysis	40%	No	11/09/2026	Individual	Yes	Open AI
Formal examination: Test	30%	No	Week 10	Individual	No	Observed
Professional practice: Group project analysis	30%	No	06/11/2026	Group	No	Open AI

Skills development: Applied project management analysis

Assessment Type ¹: Problem-based task

Indicative Time on Task ²: 15 hours

Due: **11/09/2026**

Weighting: **40%**

Groupwork/Individual: Individual

Short extension ³: Yes

AI Approach: Open AI

The purpose of this assessment is to develop your ability to research, analyse, and apply project-management concepts and frameworks to real-world projects.

You will independently research a project and analyse it using the frameworks and tools taught in class. Drawing on academic and professional sources, you will utilise key concepts, evaluate project-management practices, and identify success factors, stakeholder engagement issues, risks, and lessons learned.

Skills in focus:

- Discipline knowledge
- Critical thinking and problem solving

Deliverable(s): Written analysis [up to 2,000 words]

Individual assessment

On successful completion you will be able to:

- Critically evaluate the effectiveness of project management techniques and how these are applied in project teams for business problem solving. .
- Demonstrate the application of business research skills to contemporary business issues both as an individual and as a member of a team.

Formal examination: Test

Assessment Type ¹: Examination

Indicative Time on Task ²: 20 hours

Due: **Week 10**

Weighting: **30%**

Groupwork/Individual: Individual

Short extension ³: No

AI Approach: Observed

The purpose of this assessment is to evaluate your ability to apply theoretical concepts and frameworks introduced in the unit to discipline-specific problems in a structured, time-limited setting.

You will complete an individual test covering unit content. The assessment will evaluate your understanding, interpretation, and application through a series of questions.

Skills in focus:

- Discipline knowledge

Deliverable(s): Test

Individual assessment

On successful completion you will be able to:

- Critically evaluate the effectiveness of project management techniques and how these are applied in project teams for business problem solving. .
- Analyse the effectiveness of progress monitoring techniques used to successfully manage project delivery.

Professional practice: Group project analysis

Assessment Type ¹: Professional task

Indicative Time on Task ²: 15 hours

Due: **06/11/2026**

Weighting: **30%**

Groupwork/Individual: Group

Short extension ³: No

AI Approach: Open AI

The purpose of this assessment is to develop your ability to apply project-management concepts to real-world cases and to evaluate group effectiveness in managing a collaborative project.

You will work in a group to research and analyse a completed business project (for example, a government construction or infrastructure project). Your report will identify key planning and execution issues, their causes, and potential solutions in areas such as stakeholder management, scope, timelines, financing, and project control. You will also reflect on your team's effectiveness in managing this group project as a mini case study in project management.

Skills in focus:

- Collaboration and communication
- Work readiness
- Discipline knowledge

Deliverable(s): Group written report [max 4000 words]

Group assessment

On successful completion you will be able to:

- Critically evaluate the effectiveness of project management techniques and how these are applied in project teams for business problem solving. .

- Analyse the effectiveness of progress monitoring techniques used to successfully manage project delivery.
 - Demonstrate the application of business research skills to contemporary business issues both as an individual and as a member of a team.
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¹ If you need help with your assignment, please contact:

- the academic teaching staff in your unit for guidance in understanding or completing this type of assessment
- [Academic Success](#) for academic skills support.

² Indicative time-on-task is an estimate of the time required for completion of the assessment task and is subject to individual variation.

³ An automatic short extension is available for some assessments. Apply through the [Service Connect Portal](#).

Delivery and Resources

Please refer to iLearn for any updates and details.

Policies and Procedures

Macquarie University policies and procedures are accessible from [Policy Central](https://policies.mq.edu.au) (<https://policies.mq.edu.au>). Students should be aware of the following policies in particular with regard to Learning and Teaching:

- [Academic Appeals Policy](#)
- [Academic Integrity Policy](#)
- [Academic Progression Policy](#)
- [Assessment Policy](#)
- [Fitness to Practice Procedure](#)
- [Assessment Procedure](#)
- [Complaints Resolution Procedure for Students and Members of the Public](#)
- [Special Consideration Policy](#)

Students seeking more policy resources can visit [Student Policies](https://students.mq.edu.au/support/study/policies) (<https://students.mq.edu.au/support/study/policies>). It is your one-stop-shop for the key policies you need to know about throughout your undergraduate student journey.

To find other policies relating to Teaching and Learning, visit [Policy Central](https://policies.mq.edu.au) (<https://policies.mq.edu.au>) and use the [search tool](#).

Student Code of Conduct

Macquarie University students have a responsibility to be familiar with the Student Code of

Conduct: <https://students.mq.edu.au/admin/other-resources/student-conduct>

Results

Results published on platform other than [eStudent](#), (eg. iLearn, Coursera etc.) or released directly by your Unit Convenor, are not confirmed as they are subject to final approval by the University. Once approved, final results will be sent to your student email address and will be made available in [eStudent](#). For more information visit connect.mq.edu.au or if you are a Global MBA student contact globalmba.support@mq.edu.au

Academic Integrity

At Macquarie, we believe [academic integrity](#) – honesty, respect, trust, responsibility, fairness and courage – is at the core of learning, teaching and research. We recognise that meeting the expectations required to complete your assessments can be challenging. So, we offer you a range of resources and services to help you reach your potential, including free [online writing and maths support](#), [academic skills development](#) and [wellbeing consultations](#).

Student Support

Macquarie University provides a range of support services for students. For details, visit <http://students.mq.edu.au/support/>

Academic Success

[Academic Success](#) provides resources to develop your English language proficiency, academic writing, and communication skills.

- [Ask a Study Coach](#)
- [Access StudyWISE](#)
- [Upload an assignment to Studiosity](#)
- [Complete the Academic Integrity Module](#)

The Library provides online and face to face support to help you find and use relevant information resources.

- [Subject and Research Guides](#)
- [Ask a Librarian](#)

Student Services and Support

Macquarie University offers a range of [Student Support Services](#) including:

- [IT Support](#)
- [Accessibility and disability support](#) with study
- Mental health [support](#)
- [Safety support](#) to respond to bullying, harassment, sexual harassment and sexual assault

- [Social support including information about finances, tenancy and legal issues](#)
- [Student Advocacy](#) provides independent advice on MQ policies, procedures, and processes

Student Enquiries

Got a question? Ask us via the [Service Connect Portal](#), or contact [Service Connect](#).

IT Help

For help with University computer systems and technology, visit <https://students.mq.edu.au/support/technology/service-desk>.

When using the University's IT, you must adhere to the [Acceptable Use of IT Resources Policy](#). The policy applies to all who connect to the MQ network including students.

Unit information based on version 2026.04 of the [Handbook](#)