General Information

Unit convenor and teaching staff
Convenor
Norman McCulla
norman.mcculla@mq.edu.au
Contact via +61 2 98508650
Room 908 Building C3A
Arranged by telephone or email

Credit points
4

Prerequisites
Admission to MA in Education Studies or MEChild or PGDipEChild or PGCertEChild or MEd or MEdLead or PGDipEdLead or PGCertEdLead or PGDipEdS or PGCertEdS or MHEd or PGDipHEd or PGCertHEd or MSpecEd or PGDipSpecEd or PGCertSpEd or MTeach(Birth to Five Years) or GradCertEdS or GradCertHEd or GradDipIndigenousEd or MIndigenousEd

Corequisites

Co-badged status

Unit description
Strategic management of human resources is a key responsibility of leaders at all levels of educational organisations. Participants extend their understanding of the nature and inter-relationships of strategic human resource management functions (including recruitment, induction, continuing professional development, leadership development, performance management, succession planning and legislative compliance) and critically reflect on how these contribute to the development of productive work environments and attainment of organisational goals.

Important Academic Dates
Information about important academic dates including deadlines for withdrawing from units are available at https://students.mq.edu.au/important-dates

Learning Outcomes

1. Demonstrate an understanding of the scope of the HRM and HRD practices in education contexts
2. Deconstruct and critique a range of HRM and HRD policies and practices in schools and/or other education workplaces
3. Construct a plan for the improvement of an aspect of HRM or HRD practice justified by
the literature and relevant to the context of their school/workplace/organisation.

Assessment Tasks

<table>
<thead>
<tr>
<th>Name</th>
<th>Weighting</th>
<th>Due</th>
</tr>
</thead>
<tbody>
<tr>
<td>Six Online Discussions</td>
<td>30%</td>
<td>Weeks 11, 13, 15, 18, 20, 22</td>
</tr>
<tr>
<td>Six Reflective Journals</td>
<td>30%</td>
<td>13 April ; 1 June</td>
</tr>
<tr>
<td>Major Assessment Task</td>
<td>40%</td>
<td>19 May</td>
</tr>
</tbody>
</table>

Six Online Discussions
Due: **Weeks 11, 13, 15, 18, 20, 22**
Weighting: **30%**

Online discussions and related activities provide opportunities to contribute observations, readings and commentary to support the learning of the whole group.

This Assessment Task relates to the following Learning Outcomes:
- Demonstrate an understanding of the scope of the HRM and HRD practices in education contexts
- Deconstruct and critique a range of HRM and HRD policies and practices in schools and/or other education workplaces

Six Reflective Journals
Due: **13 April ; 1 June**
Weighting: **30%**

Six reflective journals of no more than 500 words each provide an individual point of synthesis for each of the Modules in response to a set question one each. Reflective Journals for Modules 2-4 are submitted on 13 April; Modules 5-7 on 1 June.

This Assessment Task relates to the following Learning Outcomes:
- Demonstrate an understanding of the scope of the HRM and HRD practices in education contexts
- Deconstruct and critique a range of HRM and HRD policies and practices in schools and/or other education workplaces

Major Assessment Task
Due: **19 May**
Weighting: 40%

The major assessment task centres on a self-chosen topic related to workplace, organisational or national Human Resource Management and Development policy and/or practice. Support for defining the topic and structuring the essay is provided in the unit.

This Assessment Task relates to the following Learning Outcomes:

- Deconstruct and critique a range of HRM and HRD policies and practices in schools and/or other education workplaces
- Construct a plan for the improvement of an aspect of HRM or HRD practice justified by the literature and relevant to the context of their school/workplace/organisation.

**Delivery and Resources**

The unit is available online with face-to-face options available for internal and international students.

The core text and required text is:


It is available through the Macquarie University Co-operative Bookshop. To order:

- phone the Macquarie University branch on: (+61 2) 9850 7618
- email: macq@coop-bookshop.com.au or

All other learning resources are accessed online through the Modules and/or through the online resources of Macquarie’s library.

**Unit Schedule**

The schedule for completion of on-campus sessions, learning activities, and assessment tasks, associated with each module is as follows:

<table>
<thead>
<tr>
<th>2015 Week</th>
<th>Week beginning</th>
<th>Module</th>
<th>On-campus session</th>
<th>Learning Activity</th>
<th>Assessment Task</th>
</tr>
</thead>
<tbody>
<tr>
<td>9</td>
<td>23 February</td>
<td>1</td>
<td>E6A 116 24 Feb, 5-7pm</td>
<td>LA1</td>
<td></td>
</tr>
<tr>
<td>10</td>
<td>2 March</td>
<td>2</td>
<td></td>
<td>LA2</td>
<td></td>
</tr>
<tr>
<td>11</td>
<td>9 March</td>
<td>2</td>
<td>10 Mar, 5-7</td>
<td>LA2</td>
<td></td>
</tr>
</tbody>
</table>
### Policies and Procedures

Macquarie University policies and procedures are accessible from Policy Central. Students should be aware of the following policies in particular with regard to Learning and Teaching:


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<table>
<thead>
<tr>
<th>Week</th>
<th>Date</th>
<th>Notes</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>12</td>
<td>16 March</td>
<td></td>
<td>LA3</td>
</tr>
<tr>
<td>13</td>
<td>23 March</td>
<td>24 Mar, 5-7</td>
<td>LA3</td>
</tr>
<tr>
<td>14</td>
<td>30 March</td>
<td></td>
<td>LA4</td>
</tr>
<tr>
<td>15</td>
<td>6 April</td>
<td>Mid-semester break</td>
<td>LA4</td>
</tr>
<tr>
<td>16</td>
<td>13 April</td>
<td>Mid-semester break</td>
<td>LA4</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Reflective Journal Part A due Monday, 13 April</td>
<td></td>
</tr>
<tr>
<td>17</td>
<td>20 April</td>
<td>21 Apr, 5-7</td>
<td>LA5</td>
</tr>
<tr>
<td>18</td>
<td>27 April</td>
<td></td>
<td>LA5</td>
</tr>
<tr>
<td>19</td>
<td>4 May</td>
<td>5 May, 5-7</td>
<td>LA6</td>
</tr>
<tr>
<td>20</td>
<td>11 May</td>
<td></td>
<td>LA6</td>
</tr>
<tr>
<td>21</td>
<td>18 May</td>
<td>19 May, 5-7</td>
<td>LA7</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Major Assignment due Monday 19 May</td>
<td></td>
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<tr>
<td>22</td>
<td>25 May</td>
<td></td>
<td>LA7</td>
</tr>
<tr>
<td>23</td>
<td>1 June</td>
<td>2 June, 5-7</td>
<td></td>
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<tr>
<td></td>
<td></td>
<td>Reflective Journal Part B due Monday, 1 June</td>
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<tr>
<td></td>
<td></td>
<td>Unit Evaluation</td>
<td></td>
</tr>
</tbody>
</table>

In addition, a number of other policies can be found in the Learning and Teaching Category of Policy Central.

**Student Code of Conduct**

Macquarie University students have a responsibility to be familiar with the Student Code of Conduct: [https://students.mq.edu.au/support/student_conduct/](https://students.mq.edu.au/support/student_conduct/)

**Results**

Results shown in *iLearn*, or released directly by your Unit Convenor, are not confirmed as they are subject to final approval by the University. Once approved, final results will be sent to your student email address and will be made available in *eStudent*. For more information visit [ask.mq.edu.au](http://ask.mq.edu.au).

**Student Support**

Macquarie University provides a range of support services for students. For details, visit [http://students.mq.edu.au/support/](http://students.mq.edu.au/support/)

**Learning Skills**

Learning Skills ([mq.edu.au/learningskills](http://mq.edu.au/learningskills)) provides academic writing resources and study strategies to improve your marks and take control of your study.

- Workshops
- StudyWise
- Academic Integrity Module for Students
- Ask a Learning Adviser

**Student Enquiry Service**

For all student enquiries, visit Student Connect at [ask.mq.edu.au](http://ask.mq.edu.au)

**Equity Support**

Students with a disability are encouraged to contact the Disability Service who can provide appropriate help with any issues that arise during their studies.

**IT Help**


When using the University's IT, you must adhere to the Acceptable Use Policy. The policy applies to all who connect to the MQ network including students.
Graduate Capabilities

PG - Discipline Knowledge and Skills
Our postgraduates will be able to demonstrate a significantly enhanced depth and breadth of knowledge, scholarly understanding, and specific subject content knowledge in their chosen fields.

This graduate capability is supported by:

Learning outcomes

• Demonstrate an understanding of the scope of the HRM and HRD practices in education contexts
• Deconstruct and critique a range of HRM and HRD policies and practices in schools and/or other education workplaces
• Construct a plan for the improvement of an aspect of HRM or HRD practice justified by the literature and relevant to the context of their school/workplace/organisation.

Assessment tasks

• Six Online Discussions
• Six Reflective Journals
• Major Assessment Task

PG - Research and Problem Solving Capability
Our postgraduates will be capable of systematic enquiry; able to use research skills to create new knowledge that can be applied to real world issues, or contribute to a field of study or practice to enhance society. They will be capable of creative questioning, problem finding and problem solving.

This graduate capability is supported by:

Learning outcomes

• Deconstruct and critique a range of HRM and HRD policies and practices in schools and/or other education workplaces
• Construct a plan for the improvement of an aspect of HRM or HRD practice justified by the literature and relevant to the context of their school/workplace/organisation.

Assessment task

• Major Assessment Task

PG - Critical, Analytical and Integrative Thinking
Our postgraduates will be capable of utilising and reflecting on prior knowledge and experience,
of applying higher level critical thinking skills, and of integrating and synthesising learning and knowledge from a range of sources and environments. A characteristic of this form of thinking is the generation of new, professionally oriented knowledge through personal or group-based critique of practice and theory.

This graduate capability is supported by:

**Learning outcomes**

- Demonstrate an understanding of the scope of the HRM and HRD practices in education contexts
- Deconstruct and critique a range of HRM and HRD policies and practices in schools and/or other education workplaces
- Construct a plan for the improvement of an aspect of HRM or HRD practice justified by the literature and relevant to the context of their school/workplace/organisation.

**Assessment tasks**

- Six Online Discussions
- Six Reflective Journals
- Major Assessment Task

**PG - Effective Communication**

Our postgraduates will be able to communicate effectively and convey their views to different social, cultural, and professional audiences. They will be able to use a variety of technologically supported media to communicate with empathy using a range of written, spoken or visual formats.

This graduate capability is supported by:

**Learning outcomes**

- Demonstrate an understanding of the scope of the HRM and HRD practices in education contexts
- Deconstruct and critique a range of HRM and HRD policies and practices in schools and/or other education workplaces
- Construct a plan for the improvement of an aspect of HRM or HRD practice justified by the literature and relevant to the context of their school/workplace/organisation.

**Assessment tasks**

- Six Online Discussions
- Six Reflective Journals
- Major Assessment Task
PG - Engaged and Responsible, Active and Ethical Citizens

Our postgraduates will be ethically aware and capable of confident transformative action in relation to their professional responsibilities and the wider community. They will have a sense of connectedness with others and country and have a sense of mutual obligation. They will be able to appreciate the impact of their professional roles for social justice and inclusion related to national and global issues.

This graduate capability is supported by:

**Learning outcomes**

- Demonstrate an understanding of the scope of the HRM and HRD practices in education contexts
- Construct a plan for the improvement of an aspect of HRM or HRD practice justified by the literature and relevant to the context of their school/workplace/organisation.

**Assessment tasks**

- Six Online Discussions
- Six Reflective Journals
- Major Assessment Task

PG - Capable of Professional and Personal Judgment and Initiative

Our postgraduates will demonstrate a high standard of discernment and common sense in their professional and personal judgment. They will have the ability to make informed choices and decisions that reflect both the nature of their professional work and their personal perspectives.

This graduate capability is supported by:

**Learning outcome**

- Construct a plan for the improvement of an aspect of HRM or HRD practice justified by the literature and relevant to the context of their school/workplace/organisation.

**Assessment tasks**

- Six Online Discussions
- Six Reflective Journals
- Major Assessment Task

**Changes from Previous Offering**

The readings in each of the Modules are updated annually to include the most recent policy developments nationally and internationally in related areas.