General Information

Unit convenor and teaching staff
Lecturer and Unit Convenor
Erik Lundmark
erik.lundmark@mq.edu.au
Contact via erik.lundmark@mq.edu.au
E4A451
Tuesdays 3-4 pm

Senia Kalfa
senia.kalfa@mq.edu.au

Credit points
4

Prerequisites
BUS651 or MKTG696

Corequisites

Co-badged status

Unit description
This unit aims to significantly enhance student knowledge of the ways people behave in organisations and the skills required to effectively manage them. The body of knowledge is developed from the systematic study of individual, team and organisational characteristics for the purpose of helping organisations succeed. Topics addressed include individual differences, motivation, group dynamics, organisational politics, leadership, and organisational culture.

Important Academic Dates
Information about important academic dates including deadlines for withdrawing from units are available at https://students.mq.edu.au/important-dates

Learning Outcomes

1. To be able to explain and apply organisational behaviour theory relating to areas such as personality, perception, motivation, and group dynamics.
2. To be able to analyse organisational phenomena through various theoretical lenses and be able to extract practical implications from such analysis.
3. To be able to analyse organisational behaviour based on independent literature review.
and synthesis.

**General Assessment Information**

<table>
<thead>
<tr>
<th>Task</th>
<th>Weight</th>
<th>Due Date</th>
<th>Linked Learning Outcomes</th>
<th>Linked Graduate Capabilities</th>
<th>Brief Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Group Assignment</td>
<td>30%</td>
<td>Ongoing</td>
<td>2</td>
<td>1, 2, 3</td>
<td>3 short written assignments, presentations and active participation in class discussions.</td>
</tr>
<tr>
<td>Essay</td>
<td>30%</td>
<td>Week 11</td>
<td>2, 3</td>
<td>1, 2, 3</td>
<td>Essay 2000 words plus extensive annotated bibliography</td>
</tr>
<tr>
<td>Final Exam</td>
<td>40%</td>
<td>Exam period</td>
<td>1, 2</td>
<td>1, 2</td>
<td>Examination</td>
</tr>
</tbody>
</table>

**Graduate capabilities:**

1. Discipline specific knowledge and skills — Linked to learning outcome 1, 2 and 3
2. Critical, analytical and integrative thinking — Linked to learning outcome 1, 2 and 3
3. Problem solving and research capability — Linked to learning outcome 2 and 3

**Assessment Tasks**

<table>
<thead>
<tr>
<th>Name</th>
<th>Weight</th>
<th>Due</th>
</tr>
</thead>
<tbody>
<tr>
<td>Group Assignment</td>
<td>30%</td>
<td>Throughout the semester</td>
</tr>
<tr>
<td>Essay</td>
<td>30%</td>
<td>Week 11</td>
</tr>
<tr>
<td>Final Exam</td>
<td>40%</td>
<td>Examination Period</td>
</tr>
</tbody>
</table>

**Group Assignment**

**Due:** Throughout the semester  
**Weighting:** 30%

The group assignment consists of 3 short written assignments of about 500 words each, presentations of group work in class and participation as a group in discussions during lectures and tutorials. The topic, focus and assessment criteria of your three essays will be presented in class and on iLearn. The written assignments are to be submitted through Turnitin on iLearn. **Note on extensions and late assignments** No extensions will be granted. Late tasks will be accepted up to 72 hours after the submission deadline. There will be a deduction of 10% of the total available marks made from the total awarded mark for each 24 hour period or part thereof that the submission is late (for example, 25 hours late in submission – 20% penalty). This penalty does not apply for cases in which an application for Disruption of Studies is made and approved.
This assessment task relates to the following learning outcomes:

• To be able to analyse organisational phenomena through various theoretical lenses and be able to extract practical implications from such analysis.

This Assessment Task relates to the following Learning Outcomes:

• To be able to analyse organisational phenomena through various theoretical lenses and be able to extract practical implications from such analysis.

Essay

Due: Week 11
Weighting: 30%

An essay requires the systematic investigation of a topic and the development of a written argument. Essays assess cognitive and research skills. Essays are expected to develop coherent arguments, be founded on thorough research, and provide insight into the topic area.

The essay should be about 2000 words. In addition the essay needs to draw on relevant research and the sources that the essay draws upon should be presented in an annotated bibliography (not counted towards the word cap). The essay is to be submitted through Turnitin on iLearn.

Note on extensions and late assignments No extensions will be granted. Late tasks will be accepted up to 72 hours after the submission deadline. There will be a deduction of 10% of the total available marks made from the total awarded mark for each 24 hour period or part thereof that the submission is late (for example, 25 hours late in submission – 20% penalty). This penalty does not apply for cases in which an application for Disruption of Studies is made and approved.

This assessment task relates to the following learning outcomes:

• To be able to analyse organisational phenomena through various theoretical lenses and be able to extract practical implications from such analysis.

• To be able to analyse organisational behaviour based on independent literature review and synthesis.

This Assessment Task relates to the following Learning Outcomes:

• To be able to analyse organisational phenomena through various theoretical lenses and be able to extract practical implications from such analysis.

• To be able to analyse organisational behaviour based on independent literature review and synthesis.

Final Exam

Due: Examination Period
A final examination is designed to assess a student’s body of knowledge and critical thinking skills. Examinations consist of questions requiring written responses. These questions may be in multiple choice formats, short answer or require short essay responses.

Absence from the final examination: Students who are unable to attend the Final Examination should apply for Disruption to Studies in advance of the exam date.

This assessment task relates to the following learning outcomes: To be able to explain and apply organisational behaviour theory relating to areas such as personality, perception, motivation, and group dynamics. To be able to analyse organisational phenomena through various theoretical lenses and be able to extract practical implications from such analysis.

This Assessment Task relates to the following Learning Outcomes:

- To be able to explain and apply organisational behaviour theory relating to areas such as personality, perception, motivation, and group dynamics.
- To be able to analyse organisational phenomena through various theoretical lenses and be able to extract practical implications from such analysis.

Delivery and Resources

- Classes are held each week of semester unless the class falls on a public holiday. Each class is 3 hours, including lectures and tutorial activities.
- The timetable for classes can be found on the University web site at: https://timetables.mq.edu.au.
- Students are expected to read prescribed text chapters before lectures, attend lectures, join in discussions and complete all assessments. Reflection is crucial to integrating unit material. Therefore active participation in discussions and exercises is of utmost importance not only to the participating student but to the whole class.
- This unit requires group work throughout the semester.
- Students should attend lectures and tutorials. Attendance will be taken. You must attend at least 8 of the group based sessions (week 4-13) in order to get the group mark for presentations and active participation in discussions. A Doctor’s certificate should be produced for all cases of non-attendance.
- To pass this course, students need to achieve an overall grade of 50%

Additional mandatory readings will be made available via iLearn.

**Technology used and required**

- This unit requires access to standard information and communication technologies such as a personal computer and internet access.
- Students are required to familiarise themselves with iLearn (https://ilearn.mq.edu.au/login/MQ/). iLearn will be used to post course material, announcements, student grades and as a means of communication between staff members and students.
- Students are expected to check their university email account and contact the teaching staff through it. Gmail, hotmail and other personal email accounts are often blocked through the university’s spam filter; communicating through those risks that your query will not be answered.
- Lecture slides, assessment details and other useful material will be made available from iLearn. If you have difficulties logging on to iLearn, please contact the university’s technical support staff. Do not contact the lecturer or the tutors as they will not be able to help you with technical queries.
- You are expected to save and/or print copies of the lecture slides and bring them along to the lectures. No printouts will be given by the lecturer.
- You are expected to save and/or print the worksheets and other material necessary for each tutorial. No printouts will be given by the lecturer or the tutors.
- All important announcements will be made on iLearn and you are expected to view the announcements page of the course website at least once per week.

**Policies and Procedures**

Macquarie University policies and procedures are accessible from [Policy Central](http://mq.edu.au/policy/docs/). Students should be aware of the following policies in particular with regard to Learning and Teaching:


In addition, a number of other policies can be found in the Learning and Teaching Category of Policy Central.

**Student Code of Conduct**

Macquarie University students have a responsibility to be familiar with the Student Code of Conduct: [https://students.mq.edu.au/support/student_conduct/](https://students.mq.edu.au/support/student_conduct/)

**Results**

Results shown in *iLearn*, or released directly by your Unit Convenor, are not confirmed as they are subject to final approval by the University. Once approved, final results will be sent to your student email address and will be made available in eStudent. For more information visit [ask.mq.edu.au](http://ask.mq.edu.au).

**Student Support**

Macquarie University provides a range of support services for students. For details, visit [http://students.mq.edu.au/support/](http://students.mq.edu.au/support/)

**Learning Skills**

Learning Skills ([mq.edu.au/learningskills](http://mq.edu.au/learningskills)) provides academic writing resources and study strategies to improve your marks and take control of your study.

- Workshops
- StudyWise
- Academic Integrity Module for Students
- Ask a Learning Adviser

**Student Enquiry Service**

For all student enquiries, visit Student Connect at [ask.mq.edu.au](http://ask.mq.edu.au)

**Equity Support**

Students with a disability are encouraged to contact the Disability Service who can provide appropriate help with any issues that arise during their studies.

**IT Help**

For help with University computer systems and technology, visit [http://www.mq.edu.au/about_us/offices_and_units/information_technology/help/](http://www.mq.edu.au/about_us/offices_and_units/information_technology/help/).

When using the University’s IT, you must adhere to the Acceptable Use of IT Resources Policy.
The policy applies to all who connect to the MQ network including students.

**Graduate Capabilities**

**PG - Discipline Knowledge and Skills**

Our postgraduates will be able to demonstrate a significantly enhanced depth and breadth of knowledge, scholarly understanding, and specific subject content knowledge in their chosen fields.

This graduate capability is supported by:

**Learning outcomes**

- To be able to explain and apply organisational behaviour theory relating to areas such as personality, perception, motivation, and group dynamics.
- To be able to analyse organisational phenomena through various theoretical lenses and be able to extract practical implications from such analysis.
- To be able to analyse organisational behaviour based on independent literature review and synthesis.

**Assessment tasks**

- Group Assignment
- Essay
- Final Exam

**PG - Critical, Analytical and Integrative Thinking**

Our postgraduates will be capable of utilising and reflecting on prior knowledge and experience, of applying higher level critical thinking skills, and of integrating and synthesising learning and knowledge from a range of sources and environments. A characteristic of this form of thinking is the generation of new, professionally oriented knowledge through personal or group-based critique of practice and theory.

This graduate capability is supported by:

**Learning outcomes**

- To be able to explain and apply organisational behaviour theory relating to areas such as personality, perception, motivation, and group dynamics.
- To be able to analyse organisational phenomena through various theoretical lenses and be able to extract practical implications from such analysis.
- To be able to analyse organisational behaviour based on independent literature review and synthesis.
Assessment tasks

• Group Assignment
• Essay
• Final Exam

PG - Research and Problem Solving Capability

Our postgraduates will be capable of systematic enquiry; able to use research skills to create new knowledge that can be applied to real world issues, or contribute to a field of study or practice to enhance society. They will be capable of creative questioning, problem finding and problem solving.

This graduate capability is supported by:

Learning outcomes

• To be able to analyse organisational phenomena through various theoretical lenses and be able to extract practical implications from such analysis.
• To be able to analyse organisational behaviour based on independent literature review and synthesis.

Assessment tasks

• Group Assignment
• Essay

Changes from Previous Offering

There are no major changes from the previous offering.

Global Contexts & Sustainability

In an ever more globalised and interconnected world, the sustainability of organisational practice is increasingly important. The concepts and frameworks introduced in this unit will help students analyse and make sense of some of the complexities underlying sustainable organisational practice.

Research and Practice

Engaging with research is an essential part of this unit and students are required to search for and retrieve additional readings through databases and journal websites. These are available through the Library Multisearch engine. Furthermore, additional mandatory readings will be made available via iLearn.